

**SIMPLY BETTER BRANDS CORP.**

**Management's Discussion and Analysis**

**December 31, 2021**

(Expressed in United States dollars unless otherwise specified)

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## **Simply Better Brands Corp.**

*(Formerly PureK Holdings Corp.)*

Management's Discussion and Analysis

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### **INTRODUCTION**

This Management's Discussion and Analysis ("MD&A") is intended to help the reader understand Simply Better Brands Corp. (formerly PureK Holdings Corp.) ("SBBC", "we", "our" or the "Company"), our operations, financial performance, and current and future business environment. This MD&A is intended to supplement and complement the consolidated financial statements and notes thereto prepared in accordance with International Financial Reporting Standards ("IFRS") for the year ended December 31, 2021. This MD&A should be read in conjunction with the audited consolidated financial statements of the Company and the notes relating thereto, for the year ended December 31, 2021, which are prepared in accordance with International Financial Reporting Standards ("IFRS").

This MD&A is prepared as of April 30, 2022. All dollar amounts in this MD&A are expressed in thousands of United States dollars ("\$", "US\$" or "US dollar"), unless otherwise specified. Canadian dollars are referred to as "CA\$".

Additional information relating to the Company is available on SEDAR at [www.sedar.com](http://www.sedar.com).

### **FORWARD LOOKING STATEMENTS**

Certain information provided in this MD&A constitutes forward-looking statements or information (collectively, "forward-looking statements"). Forward-looking statements are typically identified by words such as "may", "will", "should", "could", "anticipate", "expect", "project", "estimate", "forecast", "plan", "intend", "target", "believe" and similar words suggesting future outcomes or statements regarding an outlook. Although these forward-looking statements are based on assumptions the Company considers to be reasonable based on the information available on the date such statements are made, such statements are not guarantees of future performance and readers are cautioned against placing undue reliance on forward-looking statements. By their nature, these statements involve a variety of assumptions, known and unknown risks and uncertainties, and other factors which may cause actual results, levels of activity, and achievements to differ materially from those expressed or implied by such statements. The forward-looking statements contained in this MD&A are based on certain assumptions and analysis by management of the Company ("Management") in light of its experience and perception of historical trends, current conditions and expected future development and other factors that it believes are appropriate. The material factors and assumptions used to develop the forward-looking statements herein include, but are not limited to, the following: (i) the impact of the COVID-19 pandemic (ii) the regulatory climate in which the Company operates; (iii) the continued sales success of the Company's products; (iv) the continued success of sales and marketing activities; (v) there will be no significant delays in the development and commercialization of the Company's products; (vi) there will be no significant reduction in the availability of qualified and cost-effective human resources; (vii) new products will continue to be added to the Company's portfolio; (viii) demand for hemp-based wellness products will continue to grow in the foreseeable future; (ix) there will be no significant barriers to the acceptance of the Company's products in the market; (x) the Company will be able to maintain compliance with applicable contractual and regulatory obligations and requirements; (x) there will be adequate liquidity available to the Company to carry out its operations; and (xi) products do not develop that would render the Company's current and future product offerings undesirable and the Company is otherwise able to minimize the impact of competition and keep pace with changing consumer preferences; and (xii) the Company will be able to successfully manage and integrate acquisitions, if any.

The Company's forward-looking statements are subject to risks and uncertainties pertaining to, among other things, the adverse impact of the COVID-19 pandemic to our operations, our supply chain, our distribution chain, and to the broader market for our products, revenue fluctuations, nature of government regulations (both domestic and foreign), economic conditions, loss of key customers, retention and availability of executive talent, competing products, the effectiveness of ecommerce marketing strategies, loss of proprietary information, product acceptance, internet and system infrastructure functionality, information technology security, cash available to fund operations, availability of capital and, international and political considerations, the successful integration of acquired

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businesses, if any, as well as the risks and uncertainties discussed under the heading "Risks and Uncertainties" in this MD&A. The impact of any one risk, uncertainty, or factor on a particular forward-looking statement is not determinable with certainty as these are interdependent, and the Company's future course of action depends on Management's assessment of all information available at the relevant time. Except to the extent required by law, the Company assumes no obligation to publicly update or revise any forward-looking statements made in this MD&A, whether as a result of new information, future events, or otherwise. All subsequent forward-looking statements, whether written or oral, attributable to the Company or persons acting on the Company's behalf, are expressly qualified in their entirety by these cautionary statements.

### **COMPANY OVERVIEW**

SBBC was incorporated by Certificate of Incorporation issued pursuant to the provisions of the British Columbia Business Corporations Act on March 19, 2018 and changed its name from AF1 Capital Corp. to PureK Holdings Corp. on December 8, 2020 and from PureK Holdings Corp. to Simply Better Brands Corp. on May 3, 2021.

The Company is listed on the TSX Venture Exchange (the "Exchange" or "TSXV").

In connection with the name changes, on May 3, 2021, the Company's common shares commenced trading on the TSX under the symbol "SBBC". Prior to May 3, 2021, the Company's common shares traded on the TSX under the symbol "PKAN".

The Company is an international omni-channel platform with diversified assets in the emerging plant-based and holistic wellness consumer product categories. The Company focuses on innovation for the informed Millennial and Generation Z generations in the rapidly growing plant-based, natural, and clean ingredient space. The Company also focuses on expansion into high-growth consumer product categories including CBD products, plant-based food and beverage, and the global pet care and skin care industries. The head office and the registered address of the Company are 206-595 Howe Street Vancouver, British Columbia V6C 2T5.

The Company operates in one reportable segment being the sale of consumer health and wellness products with sales principally generated from the United States. Hemp extracts are produced from Industrial Hemp, which is defined as the plant *Cannabis sativa L.* and any part of that plant, including the seeds thereof and all derivatives, extracts, cannabinoids, isomers, acids, salts, and salts of isomers, whether growing or not, with a delta-9 tetrahydrocannabinol concentration of not more than 0.3% THC. The Company works closely with manufacturers who have the licenses required to manufacture CBD consumer products and e-commerce partners for the sale and distribution of its products. The Company also offers skin care consumer products through its subsidiary No BS Life LLC.

Revenues from sale of SBBC's products were principally generated in the United States.

The Company offers a diverse range of Hemp derived products including CBD under the PureKana brand and other consumer products to its customers including ingestibles (tinctures, capsules and gummies) and topicals. The Company's primary source of revenue is from its PureKana brand, however it has recently been expanding its sales with other brands including Tru Brands and No BS.

The Company also offers high quality skin care products to consumers through its NO BS brand. No B.S. Skincare was founded to provide consumers a clean and environmentally friendly alternative to the excesses of the beauty industry. No B.S. Skincare's products are made with potent, plant-based and scientifically proven ingredients and – unlike other skincare solutions - with absolutely no harmful chemicals like parabens, sulfates, or phthalates, and no synthetic fragrances. All of their products are responsibly made in America and are never tested on animals. The No

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BS product line includes, Caffeine Eye Cream and Retinol Night Cream, Charcoal Peel-Off Masks, Moisturizers, Serums, Toner, Cleanser, and Acne Patches.

Subsequent to the acquisition of Tru Brands Inc., the Company also offers nutritious bars sold online and through major U.S. retailers, including Costco, Whole Foods, and Loblaws.

The Company also has followed a tight operating model that efficiently generates sales while maintaining tight control over its expenses. The Company's operating model therefore has focused on developing key strategic relationships with its product vendors to produce its products rather than a classic vertically integrated model that other competitors have followed. We have strategic partners in fulfillment, marketing and customer service that have provided the Company with an ability to scale its business without significant need for capital investment. The Company has been able to quickly develop its revenues since its inception as result of its agile partnership model and below benchmark fixed costs.

As the Company acquires other brands into its portfolio, it will focus on integrating the operations of the acquired companies with its main business with a goal to reduce operating costs and market its product offerings across its brand portfolio either through e-commerce or through its retail channels.

- **Acquisition of No B.S. Life, LLC ("No B.S. Skincare")**

On February 18, 2021 (the "Closing Date"), the Company completed the acquisition of No B.S. Skincare with DTC Brands LLC ("DTC"). Pursuant to the Membership Interest Purchase Agreement (the "No BS Agreement"), the Company and its subsidiary, PureKana LLC ("PureKana"), acquired all of the issued and outstanding membership units of No B.S. Skincare, with 65% of the purchase price to be paid by the Company and 35% to be paid by PureKana, with resulting proportional ownership interests (the "Acquisition of No B.S.>").

The Company issued \$4 million payable in unsecured convertible debentures, with 3.25% non-compounding interest, payable in cash or common shares of the Company at the discretion of the Company, with a maturity date of twenty-four months following the date of closing.

Under the terms of the convertible debentures, the noteholders have the option, on a monthly basis after the issuance of the convertible debentures, to convert any portion thereof (including accrued interest on such portion) into common shares of the Company, provided that the noteholders will not hold, at any time, in excess of 7% of the current issued and outstanding common shares of the Company. Any portion or all of the convertible debentures which have not been converted into common shares will be paid in cash at the maturity date. The conversion price of the convertible debentures is the higher of \$10.00 in Canadian dollar ("CA\$") and the volume weighted average price (the "VWAP") of the Company's shares determined based on the 15 trading days immediately preceding the date of notice of conversion. In addition, a cash payment of \$500,000 will be made within 6 months of the Closing Date (paid). Current members of DTC will be eligible to receive earnout compensation of \$1 million if No B.S. Skincare's revenues and earnings before interest, taxes, depreciation, and amortization ("EBITDA") equal or exceed \$6 million and \$360,000, respectively, in the fiscal year 2021, and/or \$2.5 million if No B.S. Skincare's revenues and EBITDA exceed \$8 million and \$480,000, respectively, in the fiscal year 2022.

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- **Acquisition of Nirvana Group, LLC ("Nirvana")**

On February 17, 2021, the Company entered into a definitive agreement ("the Nirvana Agreement") to acquire Nirvana (the "Acquisition of Nirvana"), a Florida-based company specializing in the development, manufacturing, and distribution of all-natural pet wellness products and which includes the BudaPets brand.

Under the terms of the Nirvana Agreement, the Company will acquire all of the issued and outstanding membership units of Nirvana. The Company will issue \$1.5 million payable in unsecured convertible debentures, with 3.25% non-compounding interest per annum, with a maturity date that is twenty-four months following the date of closing. Current members of Nirvana will have the option, on a monthly basis, to convert any portion of the convertible debentures into common shares of the Company at a price equal to the higher of CA\$3.50 or the VWAP. Any portion or all of the convertible debentures which have not been so converted into common shares will be payable in cash at the maturity date.

In addition, current members of Nirvana will be eligible to receive earnout compensation of \$500,000, payable in common shares of the Company, if Nirvana's net revenue equals or exceeds \$1 million for the 2021 fiscal year, and an additional \$1 million payable in common shares of the Company if Nirvana's net revenue exceeds \$2.5 million in the fiscal year 2022.

The Acquisition of Nirvana was completed on April 28, 2021.

- **Acquisition of TRU Brands Inc. ("Tru Brands")**

On March 3, 2021, the Company entered into a binding term sheet (the "Tru Brands LOI") to acquire 100% of the issued and outstanding shares of Tru Brands.

TRU Brands products are available at Costco Canada East locations in Ontario, Quebec, Nova Scotia, New Brunswick, and Newfoundland and Labrador. Tru Brands also plans to expand the sales channels, including the expansion commitments into approximately 800 Shoppers Drug Mart locations and Rexall, Metro, and Loblaws locations. Additionally, in April 2021 TRU Brands launched TRUWOMEN.CA, its own consumer-facing online store in Canada.

On August 17, 2021 (the "Tru Brands Closing Date"), the Company completed the acquisition. Under the terms of the acquisition, the Company issued 1,471,945 common shares with fair value of \$6,704,729 (the "TB Exchange Consideration") to acquire 24,586,477 shares of common stock with \$0.001 par value per share of Tru Brands and 25,000,000 shares of Series A preferred stock with \$0.001 par value per share of Tru Brands and satisfied certain outstanding indebtedness of Tru Brands.

In connection with the acquisition, the Company issued 89,462 common shares with fair value of \$407,500 as finder's fee (the "TB Finders' Shares").

The TB Exchange Consideration and TB Finders' Shares (collectively the "TB Locked-Up Securities") are subject to a 24-month lock-up agreement (the "Lock-Up") and will be released as follows:

- 25% of the Locked-Up Securities shall be released from the Lock-Up on February 17, 2022 which is the six-month anniversary of the Tru Brands Closing Date;
- 25% of the Locked-Up Securities shall be released from the Lock-Up on August 17, 2022 which is the twelve-month anniversary of the Tru Brands Closing Date;
- 25% of the Locked-Up Securities shall be released from the Lock-Up on February 17, 2023 which is the eighteen-month anniversary of the Tru Brands Closing Date; and

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- 25% of the Locked-Up Securities shall be released from the Lock-Up on August 17, 2023 which is the twenty-four-month anniversary of the Tru Brands Closing Date.

In addition, the Company assumed the \$387,771 loan payable owned by Tru Brands to PureKana.

- **Acquisition of Crisp Management Group Inc. ("CMG")**

On August 20, 2021, the Company entered into a non-binding term sheet to acquire 60% of CMG to focus on the sale and distribution of CBD and Hemp products through Breakaway Music Festivals in North America as well as through E-commerce. The acquisition was completed on September 17, 2021 (the "CMG Closing Date").

On the CMG Closing Date, the Company issued 113,568 with fair value of \$500,000 (the "CMG Share Consideration") to acquire 60% of the outstanding shares of CMG.

The CMG Share Consideration is subject to escrow and will be released with 15% releasable every four months in the first twenty months after the CMG Closing Date, and the remaining 25% releasable twenty-four months from the CMG Closing Date.

- **Acquisition of Hervé Edibles Limited ("Hervé")**

On March 18, 2022, the Company completed an acquisition of Hervé. Pursuant to the share price agreement, the Company acquired all of the issued and outstanding common shares of Hervé for an aggregate purchase consideration of CA\$8,000,000, payable in the form of issuance of 1,705,755 common shares ("Hervé Consideration Shares") of the Company, to the shareholders Hervé, at a price per Hervé Consideration Share of CA\$4.69, calculated on the basis of the volume weighted average closing price of the Company's shares on the TSXV determined based on the 15 trading days immediately preceding the closing date.

In addition, CA\$1,000,000 of additional Hervé Consideration Shares may be issued upon the Company achieving specific sales revenue targets of Hervé products.

The Hervé Consideration Shares are subject to a contractual lock-up for a period of 6 months from the date of issuance, with 1/12 of the consideration being released from the transfer restrictions every month for 12 months thereafter.

The Company paid a finder's fee of CA\$300,000, payable in the form of issuance of SBBC shares in relation to the acquisition to an arm's length third party. The shares issued pursuant to the finder's fee will be subject to a statutory 4-month hold period

- **Acquisition of The BRN Group Inc. ("BRN")**

On April 1, 2022, the Company completed an acquisition of BRN.

Pursuant to the terms of the acquisition, the Company acquired of all of the issued and outstanding common shares of BRN in exchange for an aggregate of 2,729,763 common shares of the Company at a price of \$3.66 (CA\$4.69) per common share of the Company ("BRN Consideration Shares") for a total purchase price of \$10 million.

\$1.5 million of the BRN Consideration Shares have been placed in escrow, subject to release upon the satisfaction of certain conditions. The BRN Consideration Shares issued at the closing date are subject to a contractual lock-

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up for a period of 6 months from the date of issuance, with 1/12 of the consideration being released from the transfer restrictions every month for 12 months thereafter.

### **PROPOSED TRANSACTION**

On April 21, 2022, The Company entered into a binding letter of intent (the "Jones LOI") with Jones Soda Co. ("Jones"). Pursuant to the Jones LOI, SBBC and Jones will complete an arm's length business combination by the acquisition by SBBC of all the issued and outstanding common shares of Jones (the "Jones Shares") at a deemed value of \$0.75 per Jones Share (the "Jones Transaction"), payable in full by the common shares of SBBC based on a price a deemed price of US\$3.65 ("Jones Share Consideration"). In addition, SBBC will assume all outstanding debt of Jones and exchange any dilutive securities of Jones for materially similar securities of SBBC based on an implied ratio of 0.20548 of SBBC's share for each one Jones Share held, with the aggregate value being of the Jones Transaction being approximately US\$98,902,257 on a fully-diluted basis.

On April 25, the Company entered into a non-binding letter of intent ("LOI") to acquire CFH Limited ("CFH"), a seed-to-shelf CBD manufacturer. CFH is a vertically integrated with hemp fields, research & development, extraction and manufacturing with both a branded and white-label portfolio. Under the terms of the non-binding LOI, the Company will acquire all of the issued and outstanding common shares of CFH for USD \$14,320,000 payable in SBBC common shares ("SBBC Shares") valued at a price per share equal to the 10-trading day VWAP of SBBC Shares immediately prior to the closing date. The SBBC Shares issued will be subject to contractual lock-up and resale restrictions ranging from four to 24-months following closing. Closing of the transaction will be subject to, among other conditions, the completion and delivery to SBBC of annual audited financial statements of CFH, completion of satisfactory mutual due diligence investigations and certain other financial conditions of CFH to be met on or before the closing date. The transaction is an arm's length acquisition and no finder's fee or commission will be payable, nor will any long-term debt be assumed, by SBBC.

### **FACTORS AFFECTING THE COMPANY'S PERFORMANCE**

The Company's performance and future success depends on a number of factors. These factors are also subject to a number of inherent risks and challenges, some of which are discussed below and referred to under the heading "Risk and Uncertainties".

#### **The COVID-19 Pandemic**

Since December 31, 2019, the outbreak of the novel strain of coronavirus, identified as COVID-19, has resulted in governments worldwide enacting measures to combat the spread of the virus, including in the United States. These measures, which include the implementation of travel restriction, self-isolation measures, and physical distancing, have caused material disruption to businesses globally, resulting in an economic slowdown. Global equity markets have experienced significant volatility and weakness. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions. The deterioration of economic conditions to date has resulted in a surge in unemployment and may lead to a deterioration in consumer balance sheets, all of which may impact consumer spending behavior and could adversely affect the Company's financial performance.

The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of the response measures as well as the evolution of a new variant of COVID-19 that is more contagious, has more severe effects or is resistant to treatments or vaccinations. It is impossible to forecast the duration and full scope of the economic impact of COVID-19 and its variant strains and other consequential changes it will have on the Company's business, operations and prospects, both in the short term and in the long term. See also "Risks and Uncertainties - Impacts of COVID-19 to the Company's Business" below.

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### **Branding**

The Company believes that its brand image and awareness is built around consumer trust with a focus on quality. Maintaining and enhancing its brand image and increasing brand awareness in its current markets and in new markets where the Company had limited brand recognition is critical to its continued success.

Maintaining and enhancing the Company's brand image and increasing brand awareness may require the Company to make investments in areas such as marketing, product development, brand development, employee training and public relations, and may require the Company to incur other costs associated with continuing to expand e-commerce sales. These investments may be substantial, and the Company's efforts may not ultimately be successful. Failure to maintain and enhance the Company's brand in any of its key markets may materially and adversely affect the Company's business, results of operations or financial condition.

### **Product Innovation and Planning**

The Company believes that product innovation is integral to its success and it continues to focus on innovation as a key pillar of growth. The Company's business is subject to changing consumer trends and preferences. The success of new product offerings depends upon a number of factors, including the Company's ability to: (i) accurately anticipate customer needs; (ii) develop new products that meet these needs; (iii) successfully commercialize new products in a timely manner; (iv) price products competitively; (v) deliver products in sufficient volumes and in a timely manner; and (vi) differentiate product offerings from those of competitors.

### **Management and Growth of E-Commerce Sales**

Management and growth of the Company's e-commerce sales are essential to growth. The usability of and client experience provided by the Company's e-commerce platform is critical to the success and growth of its e-commerce sales. Any extended software disruption of the Company's e-commerce platform or the failure on the part of the Company to provide an attractive, effective, reliable, user friendly e-commerce platform that offers a wide assortment of merchandise with rapid delivery options and that continually meets the changing expectations of online customers could place the Company at a competitive disadvantage, result in the loss of revenue or harm the Company's reputation with customers and could have a material adverse effect on business and results of operations. The Company also depends on third-party service providers for its e-commerce platform and any service disruption on their part could affect customer ability to access the Company's website resulting in loss of revenue or harm to reputation.

The success of the Company's e-commerce sales is also dependent on the Company's ability to successfully manage the costs, difficulties and competitive pressures associated with shipping, including inventory management and distribution, and compliance with governing statutes, laws, regulations and regulatory policies in the jurisdictions to which products are shipped, including laws governing the operating and marketing of e-commerce websites, as well as the collection, storage and use of information on consumers interacting with these websites. If the Company is unable to expand or update its e-commerce site commensurately with competitors, manage shipping and successfully respond to the risks inherent to e-commerce, the Company's financial position and results of operations may be negatively impacted.

Furthermore, if the Company is unable to successfully capitalize on digital marketing channels to drive client acquisition and retention, including search engine optimization, email marketing, improved product descriptions, data driven category naming, and the leveraging of social media, the Company's financial position and results of operations may be negatively impacted. Periodic changes to search engine algorithms, which retrieve data from search indices and deliver ranked search results, produce changes in search engine results pages (SERPs). Any

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changes to these algorithms and therefore search engine results pages could reduce visibility of, and traffic on, the Company's e-commerce website and negatively impact the Company's financial position and results of operations.

### **Competition**

The market for its consumer wellness products is highly competitive. The competition consists of publicly and privately-owned companies, which tend to be highly fragmented in terms of geographic market coverage, vertical integration and products offered. With the Company's strong brand status and innovative products, Management believes the Company is well-positioned to capitalize on favorable long-term trends in the consumer wellness products segment.

### **Growth Strategies**

The Company has a successful history of growing revenue and it believes it has a strong growth strategy aimed at meeting or exceeding industry growth rates. The Company's future depends, in part, on Management's ability to implement its growth strategy including (i) product innovations; (ii) management and growth of e-commerce sales; and (iii) growth in retail, wholesale and distributor partnerships and (iv) acquisitions of other brands related to its growth strategy. The ability of the Company to implement this growth strategy depends on, among other things, its ability to develop new products that appeal to consumers, maintain and expand brand loyalty and brand recognition, maintain and improve competitive position in the market, and identify and successfully enter, and market products in new geographic areas and segments as well the ability to successfully navigate legislative and regulatory uncertainties. See "Risks and Uncertainties".

### **Regulation**

The Company is subject to the local, state, and federal laws in the jurisdictions in which it operates. Outside of the United States, the Company's products may be subject to tariffs, treaties and various trade agreements as well as laws affecting the importation of consumer goods and the retail sale of hemp-derived products. The Agricultural Improvement Act of 2018 (the "2018 Farm Bill") became law on December 20, 2018. The 2018 Farm Bill removed hemp from the list of controlled substances under the Controlled Substances Act. The 2018 Farm Bill also redefined hemp to include its "derivatives, extracts, and cannabinoids", and accordingly removed popular hemp products, such as CBD from the purview of the U.S. Drug Enforcement Agency ("DEA"). Although the DEA no longer regulates hemp, the U.S. Food and Drug Administration ("FDA") retains its authority to regulate ingestible and topical products, including those that contain hemp and hemp extracts such as CBD. The FDA governs the regulations applicable to the Company as a vendor and marketer of hemp-derived products. These include regulations for nutrition and allergen labeling and label claim regulations; rules for submission of received serious adverse event reports; and safety requirements, including, as applicable, new dietary ingredient ("NDI") and generally recognized as safe ("GRAS") regulations. The FDA has stated its concerns over drug claims being made about products that contain CBD, as well as the agency's position that under the Food, Drug and Cosmetic Act ("FD&C Act") CBD cannot be marketed in a food or a dietary supplement because a product containing CBD was approved as a drug and substantial clinical trials studying CBD as a new drug were made public prior to the marketing of any food or dietary supplements containing CBD, and therefore dietary supplements or food are precluded from containing this ingredient (the "Prior Drug Exclusion"). The Company believes there are significant arguments against this position in that all conditions of the applicable statute must be met before the Prior Drug Exclusion applies. Importantly, there have been recent regulatory and legislative developments, described in more detail under the heading "Regulatory Framework" in the Company's filing statement dated November 20, 2020, which may provide a pathway for allowing hemp-derived compounds, such as CBD, in foods and dietary supplements. A copy of the filing statement may be viewed under the Company's SEDAR profile at [www.sedar.com](http://www.sedar.com).

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### **CORPORATE DEVELOPMENTS**

#### **New sales platform of No B.S. Skincare products**

From February 2021, all No B.S. Skincare products, including its Award-Winning Caffeine Eye Cream and Retinol Night Cream, Charcoal Peel-Off Mask, Moisturizers, Serums, Toner, Cleanser, and Acne Patches, are available through the website of major retailer Target.

#### **Stock Split**

On February 22, 2021, the Company implemented a 3 for 1 forward split of the Company's issued and outstanding common shares. The number of shares and relevant information including but not limited to the share price, number of warrants and options and exercise price per warrant and option presented in this MD&A had been adjusted accordingly.

#### **PureKana entered into a partnership with Chemesis International Inc. ("Chemesis")**

On April 13, 2021, PureKana entered into a brand partnership with Chemesis, a leading cannabis and CBD retailer, under which PureKana's industry-leading CBD products will become available at hundreds of proprietary Chemesis kiosks throughout the United States.

#### **Financing**

On May 4, 2021, the Company issued a promissory note for cash proceeds of \$630,000. The promissory note bears interest at 9% per annum and matures on May 4, 2023.

#### **Entered into the Metaverse in conjunction with strategic partner, New Frontier Presents**

The Company entered into the Metaverse in conjunction with strategic partner, New Frontier Presents. The alliance enables the Company to rapidly develop digital brand and shopping experiences in the omni-channel environment of VR/AR, tablet, and mobile.

#### **Announcement of a non-brokered private placement (the "2022 Offering")**

On February 10, 2022, the Company announced the "2022 Offering of up to 580,046 units of the Company (the "Units") at a price of CA\$4.31 per Unit for aggregate gross proceeds of up to CA\$2,500,000. Each Unit will consist of one common share of the Company and one-half of one common share purchase warrant (each whole warrant, a "2022 Warrant"). Each 2022 Warrant will entitle the holder thereof to purchase one common share of the Company at a price of CA\$5.06 for a period of 24 months.

A \$250,000 subscription receipt was received, followed by the announcement of the 2022 Offering.

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**Entered into an advisory agreement with Opensky Opportunities Fund Ltd. (the "Opensky")**

On March 2, 2022, the Company entered into a one-year advisory agreement (the "Opensky Agreement") with Opensky for business development services and branding and business development analysis and data consulting services (the "Advisory Services"). The Agreement contemplates payment to the Opensky of an aggregate amount of \$600,000 payable in four equal installments, to be paid quarterly commencing on May 26, 2022. Subject to the Exchange approval, the Advisory Services will be paid by the common shares of the Company. The number of common shares will be determined based on the higher of i) the 15-day VWAP of the common shares on the payment date and ii) the discounted market price as defined by the Exchange Policy 1.1. The Opensky Agreement may be renewed and/or extended for such period or periods and under such terms and conditions as may be mutually agreed to by the Company and Opensky.

**Entered into a sponsor agreement with Julianna Peña ("Julianna")**

On March 1, 2022, the Company through No B.S. Skincare entered into a brand ambassador agreement (the "Sponsorship Agreement") with Julianna, the mixed martial artist who won the UFC Women's Bantamweight Championship this past December and was named MMA Junkie's Female Fighter of the Year.

Pursuant to the Sponsorship Agreement, Julianna agreed to act as a brand ambassador for No B.S. Skincare, providing certain online posts, endorsements and social media content. In consideration for the services provided under the Sponsorship Agreement, No B.S. Skincare agreed to pay Julianna an engagement fee of \$100,000 (the "Engagement Fee"), a royalty fee equal to 10% of the gross revenues generated from sales achieved by No B.S. Skincare from certain sales, and a one-time bonus of \$25,000 in the event the campaign generates a minimum of \$500,000 in gross revenues. Each of these amounts is payable in common shares of the Company or cash, at the discretion of No B.S. Skincare and subject to approval of the Exchange. The Engagement Fee is payable in four equal installments, to be paid quarterly commencing on May 1, 2022. The other fees will be payable upon achievement of the associated sales targets. The number of common shares will be determined based on the higher of i) the 10-day VWAP of the common shares on the payment date and ii) the discounted market price as defined by the Exchange Policy 1.1.

**Simply Better Brands Corp.***(Formerly PureK Holdings Corp.)*

## Management's Discussion and Analysis

For the nine months ended September 30, 2021

*(Expressed in United States Dollars unless otherwise specified)***SUMMARY OF QUARTERLY RESULTS**

<i>expressed in millions except for earnings (loss) per share</i>	<b>Three months ended</b>			
	<b>December 31, 2021</b>	<b>September 30, 2021</b>	<b>June 30, 2021</b>	<b>March 31, 2021</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Revenue	6.5	3.5	3.1	2.5
Gross margin (in \$)	4.4	2.0	1.8	1.5
Gross margin (in %)	68%	57%	58%	60%
Net income (loss)*	(4.2)	(6.4)	(1.5)	(0.7)
Earnings (loss) per share				
- Basic	(0.2)	(0.3)	(0.1)	(0.0)
- Diluted	(0.2)	(0.3)	(0.1)	(0.0)

<i>expressed in millions except for earnings (loss) per share</i>	<b>Three months ended</b>			
	<b>December 31, 2020</b>	<b>September 30, 2020</b>	<b>June 30, 2020</b>	<b>March 31, 2020</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Revenue	3.1	2.9	4.0	3.8
Gross margin (in \$)	2.1	1.8	2.6	2.5
Gross margin (in %)	68%	62%	65%	66%
Net income (loss)	(2.4)	(0.1)	0.3	0.2
Earnings (loss) per share				
- Basic	(3.3)	(0.8)	2.4	1.6
- Diluted	(3.3)	(0.8)	2.4	1.6

\* Net loss and net loss per share for the first 3 quarters of 2021 have been adjusted for presentation purposes.

The net loss in the fourth quarter of 2021 decreased over the loss in the third quarter. The fourth quarter loss included impairment charges of \$2.5 million. The net loss in the third quarter of 2021 increased significantly driven by the \$4.5 million in stock-based compensation recognized. This increase in stock-based compensation is driven by the first grant awarded after the plan was approved at the Shareholders meeting in July 2021. The net loss incurred for the second quarter and first quarter of 2021 was mainly due to the decrease in revenue and the increase in salaries and wages. The net loss incurred for the fourth quarter and third quarter of 2020 was mainly due to the listing expenses related to the Transaction. In the fourth quarter of 2020, the Company also recognized a loss on remeasurement of derivative liability.

The decrease in revenue from the first quarter of 2020 to the fourth quarter of 2021 was mainly due to the increase in competition of online CBD sales as well as the negative impact of the Covid 19 health crisis that negatively impacted offline sales as retailers were closed for a good portion of 2020 and reluctant to add new vendors to their existing CBD product SKU's. The Company has been able to maintain healthy gross margins during the eight quarters as it has one of the premium brands available in the US CBD marketplace. The Company grew its revenues and gross profit in the third quarter of 2021 over those realized in the first and second quarter of 2021. The fourth quarter of 2021 saw a significant increase in revenue over the previous three quarters in the 2021. Gross margin also expanded in the fourth quarter of 2021 over the previous three quarters.

**Simply Better Brands Corp.***(Formerly PureK Holdings Corp.)*

## Management's Discussion and Analysis

For the nine months ended September 30, 2021

*(Expressed in United States Dollars unless otherwise specified)***SELECTED FINANCIAL INFORMATION**

<i>expressed in millions except for earnings (loss) per share</i>	For the year ended		
	December 31, 2021	December 31, 2020	December 31, 2019
	\$	\$	\$
Revenue	15.6	13.8	25.3
Gross margin (in \$)	9.7	9.0	16.8
Gross margin (in %)	62%	65%	66%
Operating expenses	19.5	7.6	11.0
Other income (expenses)	(3.1)	(3.3)	-
Net income (loss)	(12.8)	(2.0)	5.8
Earnings (loss) per share			
- Basic	(0.6)	(0.1)	15.4
- Diluted	(0.6)	(0.1)	15.4

  

<i>expressed in millions except for dividend per share</i>	December 31, 2021	December 31, 2020	December 31, 2019
	\$	\$	\$
Total assets	21.8	12.1	3.7
Total non-current financial liabilities	5.3	21.3	0.1
Dividend per share	-	-	-

Revenues for 2019 were \$25.3 million and decreased in 2020 due to an increase in competition in the CBD market in the US. Gross margins have been maintained across the three years of reporting 2019-2021 in the 62-66% range. With the addition of Tru Brands Inc. in 2021, their products are mainly sold to US retailers and achieve a lower gross margin than Purekana, and No BS who primarily sell their products online through e-commerce.

Operating expenses declined in 2020 from 2019 driven by the decrease in sales. Operating expenses increased in 2021 over 2020 driven by higher marketing expenditures as Purekana launched a new customer marketing campaign in the fourth quarter of 2021. Additionally, SBBC approved a stock compensation plan at its annual shareholder meeting and the first grant was approved by the Board in 2021. There was stock based compensation of \$5.6 million within 2021 operating expenses (29%) that was not in either of the previous two years.

The net income (loss) has also increased from 2021 over 2020 by \$10.8 million. 44% of the increased net loss were related to the 2021 non cash stock compensation expense of \$5.6 million and 20% of the increased net loss were related to non-cash impairment charges of \$2.5 million.

Total assets have increased from \$3.7 million in 2019 to \$21.8 million in 2021. This growth in assets was driven by acquisitions that the company made in 2021 with the acquisition of No BS Life LLC in February 2021, Nirvana LLC in April 2021, Tru Brands Inc in August 2021 and Crisp Management in September 2021.

Total non-current liabilities have increased in 2020 related to the listing of Purekana into Simply Better Brands Corp in Dec 2020 where a liability for the issuance of preferred stock and a new five-year term loan was secured in December 2020. Total non-current liabilities decreased in 2021 with the conversion of preferred shares into common shares during the year as well as the reclassification of the \$10.1 million Mainstreet Loan from a long term liability to a current liability.

**Simply Better Brands Corp.***(Formerly PureK Holdings Corp.)*

Management's Discussion and Analysis

For the nine months ended September 30, 2021

*(Expressed in United States Dollars unless otherwise specified)***RESULTS OF OPERATIONS**

<i>expressed in millions *</i>	For the three months ended				Change in	
	December 31, 2021		December 31, 2020			
	\$	%	\$	%	\$	%
<b>REVENUE</b>	6.5	100%	3.1	100%	3.4	100%
<b>COST OF GOODS SOLD</b>	(2.2)	-34%	(1.0)	-32%	(1.2)	-35%
<b>GROSS MARGIN</b>	4.3	66%	2.1	68%	2.2	65%

**Fourth Quarter December 31, 2021- Revenue**

The Company's revenue is generated by one segment – consumer products and within that segment by three main subsidiaries, PureKana, LLC, Tru Brands Inc. and No BS Life, LLC. Revenue for the fourth quarter of 2021 was \$6.5 million, an increase of \$3.4 million compared to \$3.1 million in the third quarter of 2020. PureKana's fourth quarter sales for the three months ended December 31, 2021, were \$6.1 million compared to \$3.1 million for the comparable period in 2020 (increase of \$3 million or 96%). No BS's fourth quarter sales for the three months ended December 31, 2021, were \$0.2 million compared to nil for the comparable period in 2020 as No BS Life, LLC was acquired in February 2021. Tru's fourth quarter sales for the three months ended December 31, 2021, were \$0.2 million compared to nil for the comparable period in 2020 as Tru Brands Inc. was acquired in August 2021.

**Fourth Quarter December 31, 2021- Cost of goods sold**

Cost of goods sold includes the product cost, merchant processing fees, and fulfillment and delivery costs. Product costs may vary directly based on hemp's crop price and the CBD derivatives from the crops. Product costs for No BS and Tru Brands products can also be impacted by price of raw materials. Merchant processing fees may be affected by the CBD industry's risk and customer data security and fraud. Fulfillment costs are mainly driven by the delivery costs with the main courier companies.

Cost of goods sold was \$2.2 million in the fourth quarter of 2021 (34% of revenues) compared to \$1.0 million (32% of revenues) in the fourth quarter of 2020.

**Fourth Quarter December 31, 2021- Gross profit**

Gross profit for the fourth quarter of 2021 was \$4.3 million (66%) compared to \$2.1 million (68%) in the fourth quarter of 2020. The gross profit margin was down slightly in the fourth quarter of 2021 over the gross profit in the comparable period driven by higher fulfillment expenses.

<i>expressed in millions *</i>	For the years ended				Change in	
	December 31, 2021		December 31, 2020			
	\$	%	\$	%	\$	%
<b>REVENUE</b>	15.6	100%	13.8	100%	1.8	100%
<b>COST OF GOODS SOLD</b>	(5.9)	-38%	(4.8)	-35%	(1.1)	-61%
<b>GROSS MARGIN</b>	9.7	62%	9.0	65%	0.7	39%

**Twelve Months Ended December 31, 2021 - Revenue**

The Company's revenue is generated by one segment – consumer products and within that segment by three main subsidiaries, PureKana, LLC, Tru Brands Inc. and No BS Life, LLC. Revenue for the twelve months ended December

## Simply Better Brands Corp.

(Formerly PureK Holdings Corp.)

Management's Discussion and Analysis

For the nine months ended September 30, 2021

(Expressed in United States Dollars unless otherwise specified)

31, 2021, was \$15.6 million, an increase of \$1.8 million compared to \$13.8 million in the comparable period of 2020. PureKana's sales for the twelve months ended December 31, 2021, were \$13.8 million compared to \$13.8 million for the comparable period in 2020. No BS's sales for the twelve months ended December 31, 2021, were \$1.3 million compared to nil for the comparable period in 2020 as No BS Life, LLC was acquired in February 2021. Tru's sales for the twelve months ended December 31, 2021, were \$0.5 million compared to nil for the comparable period in 2020 as Tru Brands Inc. was acquired in August 2021.

### Twelve Months Ended December 31, 2021 - Cost of goods sold

Cost of goods sold includes the product cost, merchant processing fees, and fulfillment and delivery costs. Product costs may vary directly based on hemp's crop price and the CBD derivatives from the crops. Product costs for No BS and Tru Brands products can also be impacted by price of raw materials. Merchant processing fees may be affected by the CBD industry's risk and customer data security and fraud. Fulfillment costs are mainly driven by the delivery costs with the main courier companies.

Cost of goods sold was \$5.9 million for the period ending December 31, 2021 (38% of revenues) compared to \$4.8 million (35% of revenues) in the comparable period of 2020.

### Twelve Months Ended December 31, 2021 – Gross Profit

Gross profit for the twelve months ended December 31, 2021 was \$9.7 million (62%) compared to \$9.0 million (65%) for the twelve months ended December 31, 2020. The gross profit margin was down 3% for the twelve months ended December 31, 2021 over the gross profit in the comparable period driven by higher fulfillment expenses as well as by the lower margin generally of business-to-business sales by Tru Brands Inc sales.

### Operating expenses

Followings are the breakdown of the major operating expenses in the presented period:

	For the three months ended				Change in	
	December 31, 2021		December 31, 2020			
<i>expressed in millions *</i>	\$	%	\$	%	\$	%
<b>Impairment of accounts receivable</b>	0.1	1%	-	0%	0.1	100%
<b>Amortization expense</b>	0.2	3%	-	0%	0.2	100%
<b>Customer service support</b>	0.1	1%	-	0%	0.1	100%
<b>General and administrative expenses</b>	0.4	6%	0.1	6%	0.3	300%
<b>Marketing expense</b>	3.8	57%	0.9	56%	2.9	322%
<b>Professional fees</b>	0.1	1%	0.2	13%	(0.1)	-50%
<b>Regulatory and filing fees</b>	0.1	1%	-	0%	0.1	100%
<b>Salaries and wages</b>	0.9	13%	0.4	25%	0.5	125%
<b>Share-based payment</b>	1.2	17%	-	0%	1.2	100%
	<b>6.9</b>	<b>100%</b>	<b>1.6</b>	<b>100%</b>	<b>5.3</b>	<b>331%</b>

\*Items in each presented period with a balance below \$0.1M are either combined as "Other Items" or excluded from the table above.

\*\*Other items including items with a balance below \$0.1M and rounding adjustment.

Operating costs for the fourth quarter of 2021 were \$7.2 million, an increase of \$5.6 million (350%), compared to \$1.6 million in the fourth quarter of 2020.

**Simply Better Brands Corp.***(Formerly PureK Holdings Corp.)*

## Management's Discussion and Analysis

For the nine months ended September 30, 2021

*(Expressed in United States Dollars unless otherwise specified)*

The majority of the operating costs increase incurred in the fourth quarter of 2021 was related to marketing expenses (\$2.9 million or 52% of increase). Purekana started a new marketing program in the fourth quarter of 2021 which lead to the large increase in marketing expenditures over the fourth quarter of 2020. This program acquired new customers onto a subscription service for CBD products which has upfront customer acquisition costs in the first month of a customer subscription. There is no marketing expense after the first month of the subscription. Share based payments of \$1.2 million accounted for 21% of the increased and salaries and wages of \$0.5 million accounted for 9% of the increase. The increase in marketing in the fourth quarter of 2021 were related to the new marketing programs launched by Purekana which drove the significant increase in fourth quarter sales and gross margins. Share-based payments are related to the options and restricted share units granted during the third quarter of 2021. Compared to the fourth quarter of 2020, the increase in salaries and wages of \$0.5 million was related to the increases in the company's full-time employees from staff from the acquired business as well in the sales and marketing operations.

<i>expressed in millions *</i>	For the years ended				Change in	
	December 31, 2021		December 31, 2020			
	\$	%	\$	%	\$	%
<b>Impairment of accounts receivable</b>	0.1	1%	-	0%	0.1	100%
<b>Amortization expense</b>	0.6	3%	-	0%	0.6	100%
<b>Customer service support</b>	0.2	1%	0.2	3%	-	0%
<b>Depreciation expense</b>	0.1	1%	-	0%	0.1	100%
<b>General and administrative expenses</b>	1.1	6%	0.5	7%	0.6	120%
<b>Marketing expense</b>	7.3	37%	4.5	59%	2.8	62%
<b>Professional fees</b>	1.0	5%	0.8	11%	0.2	25%
<b>Regulatory and filing fees</b>	0.4	2%	-	0%	0.4	100%
<b>Salaries and wages</b>	3.2	16%	1.5	20%	1.7	113%
<b>Share-based payment</b>	5.6	29%	-	0%	5.6	100%
<b>Other items **</b>	(0.1)	-1%	0.1	0%	(0.2)	-186%
	<b>19.5</b>	<b>100%</b>	<b>7.6</b>	<b>100%</b>	<b>11.9</b>	<b>156%</b>

*\*Items in each presented period with a balance below \$0.1M are either combined as "Other Items" or excluded from the table above.*

*\*\*Other items including items with a balance below \$0.1M and rounding adjustment.*

Operating costs for the twelve months ended December 31, 2021 were \$19.5 million, an increase of \$11.9 million (156%), compared to \$7.6 million for the twelve months ended December 31, 2020.

71% of the \$11.9 million increase in operating costs for the twelve months ended December 21, 2021 were driven by (1) share-based payments (\$5.6 million or 47% of the increase) and (2) marketing expenses (\$2.8 million or 24% of the increase). Share-based payments increased as the first stock compensation grant was issued in July after the Company's Shareholder Meeting was held in July. Approximately 50% of these share-based payments were one-time in nature. The increase in marketing in the fourth quarter of 2021 were related to the new marketing programs launched by Purekana which drove the significant increase in fourth quarter sales and gross margins. Purekana started a new marketing program in the fourth quarter of 2021 which lead to the large increase in marketing expenditures over the fourth quarter of 2020. This program acquired new customers onto a subscription service for CBD products which has upfront customer acquisition costs in the first month of a customer subscription. The majority of the other operating costs incurred during the twelve months ended December 21, 2021 were marketing expenses of \$7.3 million (37%), professional fees of \$1.0 (5%) and salaries and wages of \$3.2 million (16%). The majority of the operating costs incurred during the twelve months ended December 31, 2020 were marketing expenses of \$4.5 million (59%), professional fees of \$0.8 million (11%), salaries and wages of \$1.5 million (20%).

**Simply Better Brands Corp.**

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Management's Discussion and Analysis

For the nine months ended September 30, 2021

(Expressed in United States Dollars unless otherwise specified)

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As the Company pursued its growth strategy through mergers and acquisitions in 2021 it incurred listing and regulatory filing fees of \$0.4 million as well as legal expenses related to the acquisitions. The professional fees incurred during the twelve months ended December 31, 2020 was related to RTO transaction.

**Fourth Quarter December 31, 2021- Other income (expenses)**

Other expense for the fourth quarter was (\$1.9) million compared to other expense of (\$2.8) million in the fourth quarter of 2020 or a reduction of \$0.9 million. The biggest component in the fourth quarter of 2021 for other expenses was the impairment of intangible assets in the amount of \$2.5 million. The biggest component in the fourth quarter of 2020 for other expenses was listing expenses in the amount of \$2.8 million related to the RTO transaction. The Company had accounted for this transaction as a reverse acquisition in accordance with IFRS 2: Share-Based Payment; as a result, any excess consideration paid for the Transaction was classified as listing expenses.

**Twelve Months Ended December 31, 2021 - Other income (expenses)**

Other expense for the twelve months ended December 31, 2021 was (\$3.1) million compared to other expense of (\$3.3) million in the comparable period or a 0.2 million reduction. Other Expense for 2021 included \$2.5 million in impairment charges related to impairment on No BS intangible assets and the goodwill related to the Crisp Management purchase. Other Expense for 2020 included the recognition of listing expenses of \$3.0 million in 2020 related to the RTO transaction. The Company had accounted for this transaction as a reverse acquisition in accordance with IFRS 2: Share-Based Payment; as a result, any excess consideration paid for the Transaction was classified as listing expenses.

**Simply Better Brands Corp.***(Formerly PureK Holdings Corp.)*

Management's Discussion and Analysis

For the nine months ended September 30, 2021

(Expressed in United States Dollars unless otherwise specified)

**Earnings before Interest, Taxes, Depreciation, and Amortization ("EBITDA") and Adjusted EBITDA (Non-GAAP Measures)**

EBITDA and Adjusted EBITDA are non-GAAP measures used by management that are not defined by IFRS. EBITDA and Adjusted EBITDA do not have a standardized meaning prescribed by IFRS and therefore may not be Comparable to similar measures presented by other issuers. Management believes that EBITDA and Adjusted EBITDA provide meaningful and useful financial information as these measures demonstrate the operating performance of business excluding non-cash charges.

The most directly comparable measure to EBITDA and Adjusted EBITDA calculated in accordance with IFRS is net loss. The following table presents the EBITDA and Adjusted EBITDA for the twelve months ended December 31, 2021 and 2020, and a reconciliation of same to net income (loss):

	For the years ended		Change in	
	December 31, 2021	December 31, 2020	\$	%
<i>expressed in millions *</i>	\$	\$	\$	%
<b>Loss before income taxes</b>	<b>(12.9)</b>	<b>(2.0)</b>	<b>(10.9)</b>	<b>545%</b>
<b>Add (less):</b>				
<b>Amortization expense</b>	0.6	-	0.6	100%
<b>Depreciation expense</b>	0.1	-	0.1	100%
<b>Finance costs</b>	2.3	0.1	2.2	2200%
<b>EBITDA</b>	<b>(9.9)</b>	<b>(1.9)</b>	<b>(8.0)</b>	<b>421%</b>
<b>Add (less):</b>				
<b>Share-based payment</b>	5.6	-	5.6	100%
<b>Acquisition-related costs</b>	0.4	-	0.4	100%
<b>Gain on remeasurement of provision of earn-out payments</b>	(0.9)	-	(0.9)	100%
<b>Fair value adjustment of derivative liability</b>	(1.2)	0.4	(1.6)	-400%
<b>Grant and other assistance</b>	(0.2)	(0.1)	(0.1)	100%
<b>Impairment of intangible assets</b>	2.5	-	2.5	100%
<b>Listing expenses</b>	-	3.0	(3.0)	-100%
<b>Others</b>	0.1	-	0.1	100%
<b>Shares issued for services</b>	<b>0.2</b>	-	0.2	100%
<b>Adjusted EBITDA</b>	<b>(3.5)</b>	<b>1.4</b>	<b>(4.9)</b>	<b>-346%</b>

The adjusted EBITDA loss of \$3.5 million for the twelve months ended December 31, 2021 increased by \$4.9 million over the adjusted EBITDA loss for the comparable period in 2020. The Adjusted EBITDA loss during the twelve months ended December 31, 2021 were due to increased operating losses at SBBC's three main subsidiaries compared to the prior period.

**Simply Better Brands Corp.***(Formerly PureK Holdings Corp.)*

## Management's Discussion and Analysis

For the nine months ended September 30, 2021

*(Expressed in United States Dollars unless otherwise specified)***LIQUIDITY AND CAPITAL RESOURCES**

	As at	December 31, 2021	December 31, 2020
<i>expressed in millions *</i>		\$	\$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash		2.2	8.3
Accounts receivable		0.4	0.2
Loan receivable		-	0.4
Prepaid expenses		2.1	1.9
Inventory		2.0	0.8
Other items **		-	0.1
<b>Total current assets</b>		<b>6.7</b>	<b>11.7</b>
<b>Non-current assets</b>		<b>15.1</b>	<b>0.4</b>
<b>TOTAL ASSETS</b>		<b>21.8</b>	<b>12.1</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Accounts payable and accrued liabilities		(2.1)	(0.7)
Deferred revenue		(0.1)	-
Current portion of loan payable		(11.6)	-
Current portion of lease obligation		-	(0.1)
Current portion of promissory notes		(4.8)	(3.7)
Other items **		0.1	-
<b>Total current liabilities</b>		<b>(18.5)</b>	<b>(4.5)</b>
<b>Long term liabilities</b>		<b>(5.3)</b>	<b>(21.3)</b>
<b>TOTAL LIABILITIES</b>		<b>(23.8)</b>	<b>(25.8)</b>
<b>WORKING CAPITAL</b>		<b>(11.8)</b>	<b>7.6</b>

\*Items in each presented period with a balance below \$0.1M are either combined as "Other Items" or excluded from the table above.

\*\*Other items including items with a balance below \$0.1M and rounding adjustment.

The Company's working capital requirements fluctuate from period to period depending on, among other factors, key consumer holidays (second and fourth quarter each year), new product introductions and vendor lead times. The Company's principal working capital needs include accounts receivable, inventory, prepaid expenses, short term loans and accounts payable.

The Company's primary liquidity and capital requirements are for inventory and general corporate working capital purposes. The Company currently has a cash balance of \$2.2 million as of December 31, 2021, which will provide capital to support the planned growth of the business and for general corporate working capital purposes. The Company's working capital decreased from \$19.4 million as of December 31, 2020 to working capital deficiency of \$11.8 million as of December 31, 2021. The biggest driver is the reclassification of the Mainstreet loan (\$10.1 million) as current from long term loans. The Mainstreet loan has a five-year term with principal repayments due to start in December 2023 with a \$1.5 million principal repayment. This loan has several covenants including annual and quarterly reporting and a debt service coverage (see note 19 for further information). The Company was not compliant with the debt service covenant as of December 31, 2021. No notice of default has been received by the Company as of the date of this MD&A and has been paying the interest on a regular basis. It has been classified as current as a result.

## Simply Better Brands Corp.

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### Management's Discussion and Analysis

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(Expressed in United States Dollars unless otherwise specified)

The Company continues to focus on improving its working capital position through a number of initiatives including raising capital to reduce short term debt obligations, raising equity through a private placement to reduce short term debt obligations as well as negotiating better payment terms with key vendors, taking advantage of early payment options with its retail customers and negotiating lower costs with its key vendors. The Company also secured a \$2.5 million line of credit facility in October for the Tru Brands Inc. subsidiary to support the financing of purchase orders from a key customer. The Company commenced a private placement raise in 2022 and has raised \$250,000 to date and the Company used those proceeds to reduce short-term debt by the same amount. Additionally On April 22, the Company announced a shares for debt agreement was reached in the amount of \$480,000. If approved by the TSX-V, this will reduce short term debt and improve the working capital situation. The Company also successfully renewed a \$630,000 short term loan on April 20, 2022 for an additional 12 months to a new maturity date of May 4, 2023. These three initiatives have reduced the short term debt by \$1.36 million since December 31, 2021.

The Company's ability to fund operating expenses will depend on its future operating performance which will be affected by general economic, financial, regulatory, and other factors including factors beyond the Company's control (See "Risk and Uncertainties").

Management continually assesses liquidity in terms of the ability to generate sufficient cash flow to fund the business. Net cash flow is affected by the following items: (i) operating activities, including the level of amounts receivable, accounts payable, accrued liabilities and unearned revenue and deposits; (ii) investing activities (iii) financing activities.

#### Cash flow

<i>expressed in millions *</i>	For the three months ended		Change \$
	December 31, 2021	December 31, 2020	
	\$	\$	
Cash flow from operating activities	(1.6)	-	(1.6)
Cash flow used investing activities	-	(1.8)	1.8
Cash flow from (used in) financing activities	(0.3)	8.7	(9.0)
<b>Increase (decrease) in cash</b>	<b>(1.9)</b>	<b>6.9</b>	<b>(8.8)</b>

<i>expressed in millions *</i>	For the years ended		Change \$
	December 31, 2021	December 31, 2020	
	\$	\$	
Cash flow from (used in) operating activities	(5.0)	0.9	(5.9)
Cash flow used in investing activities	(0.7)	(1.8)	1.1
Cash flow from (used in) financing activities	(0.4)	8.1	(8.5)
<b>Increase (decrease) in cash</b>	<b>(6.1)</b>	<b>7.2</b>	<b>(13.3)</b>

\*Items in each presented period with a balance below \$0.1M is presented as \$nil.

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*(Expressed in United States Dollars unless otherwise specified)*Cash flow from (used in) operating activities

Following is the breakdown of the cash flow from operating activities:

<i>expressed in millions *</i>	For the three months ended		Change \$
	December 31, 2021	December 31, 2020	
	\$	\$	
Net income (loss) for the period	(4.2)	(2.4)	(1.8)
Adjustments for items not affecting cash	3.0	2.4	0.6
Change in non-cash working capital	(0.4)	-	(0.4)
	<b>(1.6)</b>	<b>-</b>	<b>(1.6)</b>

*\*Items in each presented period with a balance below \$0.1M is presented as \$nil.*

Cash used in operating activities was \$1.6 million in the fourth quarter of 2021, compared to nil in the fourth quarter of 2020 or a decrease of \$1.6 million. This decrease of \$1.6 million was the result of 1) a decrease in cash generated in operating activities after adjusting for items not affecting cash of \$1.2 million during the fourth quarter of 2021 compared to nil used in the prior period (\$1.2 million decrease) and (2) a decrease in cash used by non-cash working capital of \$0.4 million in the fourth quarter of 2021 compared to nil in the fourth quarter of 2020 (\$0.4 million decrease).

<i>expressed in millions *</i>	For the years ended		Change \$
	December 31, 2021	December 31, 2020	
	\$	\$	
Net income (loss) for the year	(12.8)	(2.0)	(10.8)
Adjustments for items not affecting cash	9.3	2.3	7.0
Change in non-cash working capital	(1.5)	0.6	(2.1)
	<b>(5.0)</b>	<b>0.9</b>	<b>(5.9)</b>

*\*Items in each presented period with a balance below \$0.1M is presented as \$nil.*

Cash used in operating activities was \$5.0 million during the twelve months ended December 31, 2021, compared to cash flow generated from operating activities of \$0.9 million during the twelve months ended December 31, 2020, or a decrease of \$5.9 million. This decrease of \$5.9 million was the result of 1) a decrease in cash generated in operating activities after adjusting for items not affecting cash of \$3.5 million compared to the prior period where cash generated in operating activities was \$0.3 million (\$3.8 million decrease) and (2) a decrease in cash used by non-cash working capital of \$1.5 million during the twelve months ended December 31, 2021 compared to the prior period where \$0.6 million of cash was generated from non-cash working capital (\$2.1 million decrease).

Fourth Quarter 2021 Cash flow from (used in) investing activities

No cash used in / from the investing activities in the fourth quarter of 2020 and the twelve months ended December 31, 2020.

Fourth Quarter 2021 Cash flow from (used in) financing activities

The cash flow of \$0.3 million used in financing activities in the fourth quarter of 2021 was related to the repayment of promissory notes (\$2.9 million), proceeds on a working capital facility to finance customer purchase orders (\$1.4 million) and the issuance of new promissory notes used in the repayment of loans (\$1.2).

Twelve Months Ended December 31, 2021 Cash flow from (used in) investing activities

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The cash flow of \$0.7 million used in investing activities for the twelve months ended December 31, 2021 was related to the acquisition of No B.S. Skincare and Tru Brands.

### *Twelve Months Ended December 31, 2021 Cash flow from (used in) financing activities*

The cash flow of \$0.4 million used in financing activities during the twelve months ended December 31, 2021 was related to the proceeds on issuance of promissory notes (\$1.6 million) and proceeds on a working capital facility to finance customer purchase orders (\$1.4 million) which were offset by the repayment of the promissory notes (\$3.4 million).

## **OUTSTANDING SHARE DATA**

As at December 31, 2021, the Company had 26,066,432 common shares (December 31, 2020 – 21,016,875) common shares issued and outstanding.

### *During the year ended December 31, 2021*

- The Company issued the TB Exchange Consideration to acquire 100% of the issued and outstanding shares of Tru Brands.
- In connection with the acquisition of Tru Brands, the Company issued the TB Finders' Shares.
- The Company issued the CMG Share Consideration to acquire 60% of the outstanding shares of CMG.
- The Company issued 457,521 common shares for conversion of the convertible notes. As a result of the conversion, the Company reclassified the carrying value of the convertible notes (\$2,203,035) to share capital.
- The Company issued 2,327,833 common shares for conversion of the preferred shares. As a result of the conversion, the Company reclassified the carrying value of the preferred shares (\$3,885,284) and the fair value of the derivative liability of the converted preferred shares (\$4,887,783) to share capital.
- The Company issued 47,753 common shares with fair value of \$225,000 for advisory services.
- 22,500 warrants were exercised for cash proceeds of \$23,636 (CA\$30,000). In addition, the Company reclassified the grant date fair value of the exercised warrants of \$52,933 from reserve to share capital.
- 33,750 stock options were exercised for cash proceeds of \$35,559 (CA\$45,000). In addition, the Company reclassified the grant date fair value of the exercised warrants of \$82,880 from reserve to share capital.
- The Company issued 485,225 with fair value of \$2,201,951 for the restricted share unit.
- On July 26, 2021, the Company granted 932,030 options with an exercise price of CA\$5.70 to its officers of the Company. The options are exercisable for a period of five years. One-third vest on date of grant and one-third will vest every twelve months thereafter.
- On July 26, 2021, the Company granted 419,000 options with an exercise price of CA\$5.70 to its employees and consultants of the Company. The options are exercisable for a period of five years. One-third vest will vest every anniversary thereafter.

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- On July 27, 2021, the Company issued 472,100 RSUs with fair value of \$2,142,390 to its directors, employees and consultants. All of the RSUs granted vested immediately at the date of grant. During the year ended December 31, 2021, the Company issued 472,100 common shares for the RSUs.
- On July 27, 2021, the Company issued 432,000 RSUs with fair value of \$1,960,416 to its employees and consultants. One-fourth vest on date of grant and one-fourth will vest every six months thereafter.

**Subsequent to December 31, 2021**

- On January 26, 2022, the Company issued 202,875 common shares for the restricted share units.
- On February 11, 2022, the Company issued 19,157 common shares with fair value of \$75,000 for advisory services.
- Convertible notes with a principal value of \$1,021,820 including outstanding interest were converted into 283,527 common shares.
- On February 23, 2022, the Company granted 15,000 options with an exercise price of CA\$5.70 to the consultant of the Company. The options are exercisable for a period of five years. One-third vest will vest every anniversary thereafter.
- On February 23, 2022, the Company issued the following RSUs:
  - 24,370 RSUs to its employees and consultants. One-third will vest every six months thereafter.
  - 500,000 RSUs to its officers. One-third vest on the first anniversary and one-sixth will vest every six months thereafter.
  - 285,000 RSUs to its directors. One-half vest on the first anniversary and one-sixth will vest every six months thereafter.
  - 50,000 RSUs to its director. All RSUs granted vest on the first anniversary.
- On March 18, 2022, the Company issued 1,705,755 common shares for the acquisition of Hervé.
- On April 1, 2022, the Company issued 2,729,763 common shares for the acquisition of BRN.
- 45,000 options and 8,310 RSUs forfeited.

As at the date of this MD&A, the Company had 30,638,126 common shares issued and outstanding.

In addition, as at the date of this MD&A, the Company had 1,351,030 stock options and 1,067,060 RSUs issued and outstanding.

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### **SUBSEQUENT EVENTS**

- On January 26, 2022, the Company issued 202,875 common shares for the restricted share units.
- On February 11, 2022, the Company issued 19,157 common shares with fair value of \$75,000 for advisory services.
- Convertible notes with a principal value of \$1,021,820 including outstanding interest were converted into 283,527 common shares.
- The Company made repayments of \$2,054,521 on PK Promissory Notes.
- On February 10, 2022, the Company announced the 2022 Offering. A \$250,000 subscription receipt was received, followed by the announcement of the 2022 Offering.
- On February 23, 2022, the Company granted 15,000 options with an exercise price of CA\$5.70 to the consultant of the Company. The options are exercisable for a period of five years. One-third vest will vest every anniversary thereafter.
- On February 23, 2022, the Company issued the following RSUs:
  - 24,370 RSUs to its employees and consultants. One-third will vest every six months thereafter.
  - 500,000 RSUs to its officers. One-third vest on the first anniversary and one-sixth will vest every six months thereafter.
  - 285,000 RSUs to its directors. One-half vest on the first anniversary and one-sixth will vest every six months thereafter.
  - 50,000 RSUs to its director. All RSUs granted vest on the first anniversary.
- On March 1, 2022, the Company through No B.S. entered into the Sponsorship Agreement with Julianna.
- On March 2, 2022, the Company entered into the Opensky Agreement for the Advisory Services.
- On March 3, 2022, the Company issued a promissory note for cash proceeds of \$350,000. The promissory note bears interest at 12% per annum and matures on March 3, 2023.
- On March 18, 2022, the Company completed an acquisition of Hervé.
- On April 1, 2022, the Company completed an acquisition of BRN.
- On April 20, 2022. The Company extended a promissory note in the amount of \$630,000 from May 4, 2022 to May 4, 2023.
- On April 21, 2022, The Company entered into the Jones LOI with Jones.
- On April 21, 2022, the Company entered into a debt settlement arrangement with Heavenly Rx LLC to settle the \$480,000 promissory note issued on March 3, 2021, by the common shares of the Company. Pursuant to the

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debt settlement agreement, the principal amount of \$480,000, including outstanding interest, was satisfied by issuing 140,351 common shares of the Company.

- 45,000 options and 8,310 RSUs forfeited.

### OFF-BALANCE SHEET ARRANGEMENTS

As of December 31, 2021 and the date of this MD&A, the Company did not have any off-balance sheet financing arrangements.

### TRANSACTIONS BETWEEN RELATED PARTIES

Key management personnel include persons having the authority and responsibility for planning, directing, and controlling the activities of the Company as a whole. The Company has determined that key management personnel consist of executive and non-executive members of the Company's Board of Directors and corporate officers.

Following is the related person or entities of the Company:

- Kathy Casey Chief Executive Officer
- Brian Meadows Chief Financial Officer and Corporate Secretary
- Jeff Yauck Director
- Cody Alt Director
- Michael Galloro Director
- Paul Norman Director

Key management compensation, including benefits, for the year ended December 31, 2021 was \$820,783 (December 31, 2021 – \$448,009).

### **During the year ended December 31, 2021**

- The Board approved a performance bonus of \$128,625 to be paid to the Company's Chief Financial Officer. The amount was paid during the year ended December 31, 2021.
- On July 27, 2021, the Company granted 932,030 options with an exercise price of \$5.70 to its officers. The options are exercisable for a period of five years with fair value of \$1,353,411 which will amortize over the vesting period.
- On July 27, 2021, the Company issued 345,000 RSUs with fair value of \$1,565,610 to its directors (Note 21). The fair value of the RSUs will amortize over the vesting period.

### CRITICAL ACCOUNTING ESTIMATES

The preparation of our consolidated financial statements requires management to use judgment and make estimates and assumptions that affect the reported amounts assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amount of expenses during the period. Actual results could materially differ from these estimates. Refer to note 2 of our annual audited consolidated financial statements for the year ended December 31, 2021 for a more detailed discussion of the critical accounting estimates and judgments.

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**CHANGES IN ACCOUNTING POLICIES INCLUDING INITIAL ADOPTION**

There were no new or amended IFRS pronouncements effective January 1, 2021 that impacted these consolidated financial statements.

**FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS****Fair value**

The fair values of financial assets and liabilities, together with their carrying amounts, are presented by class in the following table:

	December 31, 2021	FVTPL \$	Amortized costs \$	FVTOCI \$
<b>Financial assets:</b>				
<b>ASSETS</b>				
Cash	2,234,993	-	2,234,993	-
Accounts receivable	399,665	-	399,665	-
Other receivable	1,150	-	1,150	-
Restricted cash	325,000	-	325,000	-
Security deposits	12,299	-	12,299	-
<b>Financial liabilities:</b>				
<b>LIABILITIES</b>				
Accounts payable and accrued liabilities	2,083,359	-	2,083,359	-
Current portion of lease obligation	33,756	-	33,756	-
Current portion of promissory notes	4,752,059	-	4,752,059	-
Current portion of loan payable	11,558,676	-	11,558,676	-
Convertible notes	3,135,054	-	3,135,054	-
Promissory notes	1,182,484	-	1,182,484	-

	December 31, 2020	FVTPL \$	Amortized costs \$	FVTOCI \$
<b>Financial assets:</b>				
<b>ASSETS</b>				
Cash	8,308,475	-	8,308,475	-
Accounts receivable	244,419	-	244,419	-
Other receivable	49,762	-	49,762	-
Loan receivable	367,772	-	367,772	-
Restricted cash	325,000	-	325,000	-
Security deposits	10,050	-	10,050	-
<b>Financial liabilities:</b>				
<b>LIABILITIES</b>				
Accounts payable and accrued liabilities	704,778	-	704,778	-
Current portion of lease obligation	50,855	-	50,855	-
Current portion of promissory notes	3,687,501	-	3,687,501	-
Convertible preferred shares	3,132,461	-	3,132,461	-
Derivative liability	5,469,209	5,469,209	-	-
Loan payable	9,726,972	-	9,726,972	-
Promissory notes	2,952,951	-	2,952,951	-

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There are three levels of the fair value hierarchy that prioritize the inputs to valuation techniques used to measure fair value, with Level 1 inputs having the highest priority.

Level 1 – Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.

Level 2 – Quoted prices in markets that are not active, quoted prices for similar assets or liabilities in active markets, or inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 – Unobservable (supported by little or no market activity) prices.

The Company has determined the estimated fair values of its financial instruments based upon appropriate valuation methodologies.

The financial instrument recorded at fair value on the statement of financial position is derivative liability which is measured using Level 3 of the fair value hierarchy. Level 3 inputs for other derivative liability include the use of the Black-Scholes option pricing model. Estimates are made regarding (i) the discount rate used, (ii) the expected life of the instruments, (iii) the volatility of the Company's common shares price which are driven by historical information and the expected dividend yield. Refer to Note 17 for further disclosures.

As of December 31, 2021 and 2020, there were no financial assets or liabilities measured and recognized in the statement of financial position at fair value that would be categorized as Level 1 and Level 2 in the fair value hierarchy above.

### Financial risk management

The Company's activities expose it to a variety of financial risks: market risk (including foreign currency risk, price risk and interest rate risk), credit risk and liquidity risk. The Company examines the various financial risks to which it is exposed and assesses the impact and likelihood of being affected by these risks. The Company uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of interest rate, foreign exchange and other price risks and aging analysis for credit risk. When material, these risks are also reviewed and monitored by the Board of Directors.

### **Market risk**

- **Foreign currency risk**

The Company is exposed to currency risk to the extent that monetary assets and liabilities held by the Company are not denominated in US\$. The Company has not entered into any foreign currency contracts to mitigate this risk. The risk is measured using sensitivity analysis and cash flow forecasting.

As of December 31, 2021, the majority of the Company's monetary assets and liabilities are denominated in US\$; as a result, management believes the currency risk is minimal.

The Company's derivative liability may expose to the currency risk as the Company's share is trading in CA\$. Based on the sensitivity analysis, assuming that all other variables remain constant, a 10% appreciation or depreciation of the US\$ against CA\$ would provide insignificant impacts on the fair value of the derivative liability.

- **Interest rate risk**

The Company's interest rate risk principally arises from fluctuations in the US\$ LIBOR rate as it relates to the Company's loan payable. A 1% change in the US\$ LIBOR rate would result in approximately a \$100,000 impact on the Company's profit or loss for the year ended December 31, 2021. The Company has not entered into any interest rate swaps to mitigate this risk.

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### Credit risk

Credit risk is the risk of loss associated with a customer's or counterparty's inability to fulfill its payment obligations. The Company's credit risk is primarily attributable to cash and accounts receivable. Cash is held with reputable United States financial institutions, from which management believes the risk of loss is remote. The Company's maximum credit risk exposure is equivalent to the carrying value of these instruments. The Company has, and intends, to adhere strictly to the state statutes and regulations in its operations.

### Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty raising funds to meet commitments associated with financial instruments. The Company manages liquidity by maintaining adequate cash balances to meet liabilities as they become due. As of December 31, 2021, the Company had cash of \$2,234,993 to meet short-term business requirements. As of December 31, 2021, the Company had current liabilities of \$17,843,726.

## DISCLOSURE CONTROLS AND PROCEDURES

Management of the Corporation has established processes to provide them sufficient knowledge to support representations that they have exercised reasonable diligence that (i) the consolidated financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the consolidated financial statements; and (ii) the consolidated financial statements fairly present in all material respects the financial condition, financial performance and cash flows of the Corporation, as of the date of and for the periods presented.

Pursuant to National Instrument 52-109 - Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Chief Executive Officer and Chief Financial Officer of the Company have filed Venture Issuer Basic Certificates with respect to the financial information contained in the audited consolidated financial statements for the year ended December 31, 2021 and this accompanying MD&A (together, the "Annual Filings"). In contrast to the full certificate under NI 52-109, the Venture Issuer Basic Certificate does not include representations relating to the establishment and maintenance of disclosure controls and procedures and internal control over financial reporting, as defined in NI 52-109. For further information, the reader should refer to the Venture Issuer Basic Certificates filed by the Company with the Annual Filings on SEDAR at [www.sedar.com](http://www.sedar.com).

The issuer's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in the Venture Issuer Basic Certificates. Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost-effective basis disclosure controls and procedures and internal control over financial reporting, as such terms are defined in NI 52-109, may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

## REVIEWED BY MANAGEMENT

This MD&A and the audited consolidated financial statements of the Company for the year ended December 31, 2021 (the "Filings") had been reviewed by the Company Executive Officer ("CEO") and Chief Financial Officer ("CFO") and certified the followings:

**No misrepresentations:** Based on CEO's and CFO's knowledge, having exercised reasonable diligence, the Filings do not contain any untrue statement of a material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it was made, with respect to the period covered by the Filings.

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**Fair presentation:** Based on CEO's and CFO's knowledge, having exercised reasonable diligence, the financial report together with the other financial information included in Filings fairly present in all material respects the financial condition, financial performance and cash flows of the issuer, as of the date of and for the periods presented in the Filings.

### **RISKS AND UNCERTAINTIES**

An investment in the Company is subject to various risks and should be considered highly speculative. Investors should consider the following risk factors. The risks and uncertainties described below are not exhaustive. Additional risks not presently known or currently deemed immaterial may also impair the Company and its subsidiaries business operation. If any of the events described in the following business risks actually occur, overall business, operating results and the financial condition of Company and its subsidiaries could be materially adversely affected.

#### **Risks Related to the Regulatory Environment**

##### **Changes to Federal Laws Pertaining to Hemp and Hemp Production**

The 2018 Farm Bill removed Hemp from the definition of marijuana in the CSA. Federal regulations under the 2018 Farm Bill were promulgated in the Interim Final Rule ("IFR") issued by the USDA with respect to commercial production of Hemp in the United States. The IFR governs the domestic production of Hemp under the 2018 Farm Bill and also specifies the provisions that a state or tribal Hemp plan must contain to be in compliance with the 2018 Farm Bill. However, some states are continuing to operate under the 2014 Farm Bill through the 2020 growing season, and the IFR expires November 1, 2021, at which time the USDA will adopt permanent regulations. This means that the complete effects of the IFR (and potentially other federal regulations for Hemp) are yet unknown and will take time to unfold and be implemented. Should the IFR or other regulations result in stricter requirements on PureKana than those of the 2014 or 2018 Farm Bills, such changes could have a material adverse effect on PureKana's business, financial condition and results of operations.

##### **Changes to State Hemp Production Laws**

The 2018 Farm Bill provides that states and Native American tribes may assume primary regulatory authority over the production of Hemp in their jurisdictions through a Hemp production plan approved by the USDA. As of the date hereof, the USDA has approved a few dozen state and tribal hemp production plans submitted after IFR became effective. If a state or tribe does not have a pending or approved hemp production plan, it may apply for a Hemp Production License that is issued by USDA. Approximately 20 states – including Kentucky, Colorado, and Oregon – have chosen not to submit plans to the USDA for the 2021 growing season, instead relying on their pilot program authorizations from the Agricultural Act of 2014, section 7606 (the "2014 Farm Bill"). Continued development of the Hemp industry will be dependent upon new legislative authorization of Hemp at the state level, and further amendment or supplementation of legislation at the federal level. Any number of events or occurrences could slow or halt progress all together in this space. While progress within the Hemp industry is currently encouraging, growth is not assured. While there appears to be ample public support for favorable legislative action at the state and federal levels, numerous factors may impact or negatively affect the legislative process(es) within the various states PureKana has business interests in. Any one of these factors could slow or halt use of Hemp or CBD, which would negatively impact PureKana's business or growth, including possibly causing PureKana to discontinue operations as a whole.

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Legislative and regulatory uncertainties, along with difficulties concerning potential enforcement activities by US federal, state and local governments (or discretion exercised thereby) also represent significant risks to the Company's business activities. Possible risks include, but are not limited to:

- positions asserted by the FDA concerning products containing derivatives from hemp;
- uncertainty surrounding the characterization of cannabinoids as a dietary ingredient by the FDA; and
- enforcement activities by state and/or local law enforcement and regulatory authorities under the auspice of individual state law, regardless of any potential conflict thereby with federal law.

If the Company's operations are found to be in violation of any such laws or any other governmental regulations, or if applicable laws or regulations change or the enforcement of applicable laws or regulations changes, the Company may be subject to penalties, including, without limitation, civil and criminal penalties, damages, fines, the curtailment or restructuring of the Company's operations or asset seizures, any of which could adversely affect the Company's business and financial results.

### **Risks Associated with Numerous Laws and Regulations**

The production, labeling and distribution of the products that PureKana distributes are regulated by various federal, state and local agencies. These governmental authorities may commence regulatory or legal proceedings, which could restrict the permissible scope of PureKana's product claims or the ability to sell its products in the future. The FDA regulates consumable products and the 2018 Farm Bill explicitly preserved FDA's authority over hemp products. The industry assumption is that consumable hemp CBD products, such as PureKana's products, will similarly be regulated by the FDA to ensure that the products are not adulterated or misbranded.

PureKana is subject to regulation by various agencies as a result of the sale of its hemp-based CBD products. The shifting compliance environment and the need to build and maintain robust systems to comply with different regulations in multiple jurisdictions increases the possibility that PureKana may violate one or more of the requirements. If PureKana's operations relating to particular products are found to be in violation of any of such laws or any other governmental regulations, or perceived to be in violation, PureKana may be subject to penalties or other negative effects, including, without limitation, civil and criminal penalties, damages, fines, the curtailment or restructuring of PureKana's operations or asset seizures and the denial of regulatory applications (including those regulatory regimes outside of the scope of FDA jurisdiction, but which may rely on the positions of the FDA in the application of its regulatory regime), any of which could adversely affect PureKana's business and financial results.

Failure to comply with state and federal requirements, may result in, among other things, injunctions, product withdrawals, recalls, product seizures, fines and criminal prosecutions. To the extent FDA regulations apply and products are classified as dietary supplements, such products are subject to regulation by the FDA under the DSHEA. PureKana's advertising is also subject to regulation by the Federal Trade Commission ("FTC") under the Federal Trade Commission Act. In recent years, the FTC has initiated numerous investigations of dietary and nutritional supplement products and companies based on allegedly deceptive or misleading claims. At any point, enforcement strategies of a given agency can change as a result of other litigation in the space or changes in political landscapes, and could result in increased enforcement efforts, which would materially impact PureKana's business. Additionally, some states also permit consumer protection laws to be enforced by state attorney generals, who may seek relief for consumers, class action certifications, and class wide damages for products sold by PureKana. Private litigants may also seek relief for consumers, class action certifications, and class wide damages for products sold by PureKana. Any actions against PureKana by governmental authorities or private litigants could have a material adverse effect on PureKana's business, financial condition and results of operations.

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**Compliance with Changes in Legal, Regulatory and Industry Standards**

The formulation, manufacturing, packaging, labelling, handling, distribution, importation, exportation, licensing, sale and storage of PureKana's products are affected by extensive laws, governmental regulations, administrative determinations, court decisions and similar constraints. Such laws, regulations and other constraints may exist at the federal, provincial or local levels. There is currently no uniform regulation applicable to hemp-based CBD products worldwide. There can be no assurance that PureKana is in compliance with all of these laws, regulations and other constraints, and changes to such laws, regulations and other constraints may have a material adverse effect on operations.

**Inconsistent Application of the 2018 Farm Bill**

The 2018 Farm Bill removed Hemp from the CSA and, accordingly, the DEA no longer has any claim to interfere with the interstate commerce of Hemp products, so long as the THC level is no more than 0.3% on a dry weight basis. There is a risk of inconsistent application of the 2018 Farm Bill by state and federal authorities as it relates to Hemp products. Often it is hard to distinguish Hemp-based products containing Hemp compliant with the 2018 Farm Bill from other products with a THC level greater than 0.3%. Without a certificate of authenticity or testing, while in transit, federal and/or state authorities may refuse to acknowledge the legality of product and seize, delay, or compromise product at a significant cost to the business. A successful challenge to PureKana by a state or federal authority could have a material adverse effect on PureKana, including business opportunity loss, civil and criminal penalties, damages, fines, the curtailment or restructuring of PureKana's operations or asset seizures and the denial of regulatory applications.

**International Regulatory Risks**

PureKana has conducted sales in various international jurisdictions and the Company intends to expand internationally. As a result, it is and will become further subject to the laws and regulations of (as well as international treaties among) the foreign jurisdictions in which it operates or imports or exports products or materials. In addition, the Company may avail itself of proposed legislative changes in certain jurisdictions to expand its product portfolio, which expansion may include business and regulatory compliance risks as yet undetermined. Failure by the Company to comply with the current or evolving regulatory framework in any jurisdiction could have a material adverse effect on the Company's business, financial condition and results of operations. There is the possibility that any such international jurisdiction could determine that the Company was not or is not compliant with applicable local regulations. If the Company's historical or current sales or operations were found to be in violation of such international regulations, the Company may be subject to enforcement actions in such jurisdictions including, but not limited to, civil and criminal penalties, damages, fines, the curtailment or restructuring of the Company's operations or asset seizures and the denial of regulatory applications. Cannabis-related financial transactions are subject to a variety of laws that vary by jurisdiction, many of which are unsettled and still developing. While the interpretations of these laws are unclear, in some jurisdictions, financial benefit, directly or indirectly, arising from conduct that would be considered unlawful in such jurisdiction may be viewed to be within the purview of such laws, and persons receiving any such benefit, including investors in an applicable jurisdiction, may be subject to liability. Each prospective investor should contact his, her or its own legal advisor. There has been an increasing movement in certain foreign markets to increase the regulation of natural health products, which will impose additional restrictions or requirements. In addition, there has been increased regulatory scrutiny of nutritional supplements and marketing claims under existing and new regulations. Such anticipated regulatory changes may introduce some risk and may harm the Company's operations if its products or advertising activities are found to violate existing or new regulations, or if the Company is not able to affect necessary changes to its products in a timely and efficient manner to respond to new regulations.

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### **Entry into International Markets**

The Company's entry into new international markets would require management attention and financial resources that would otherwise be spent on other parts of its business. The Company's international sales could expose it to risks and expenses inherent in operating or selling products in foreign jurisdictions, and developing and emerging markets in particular where the risks may be heightened. These risks and expenses include:

- adverse currency exchange rate fluctuations;
- risks associated with complying with laws and regulations in the countries in which the Company's products are sold, such as requirements to apply for and obtain licenses, permits or other approvals for products, and the delays associated with obtaining such licenses, permits or other approvals;
- the costs of adapting products for sale in foreign countries, including to changes to formulations, formats, labelling or packaging;
- multiple, changing, and often inconsistent enforcement of laws, rules and regulations, including regulations and standards relating to consumer health products;
- risks associated with the reliance on international distributors, including the possible failure of international distributors to appropriately understand, represent and effectively market and sell the Company's products;
- damage to the Company's reputation or brand if counterfeit versions of the Company's products are introduced into international markets;
- the imposition of additional foreign governmental controls or regulations, new or enhanced trade restrictions or non-tariff barriers to trade, or restrictions on the activities of foreign agents, representatives, employees and distributors;
- increases in taxes, tariffs, customs and duties, or costs associated with compliance with import and export licensing and other compliance requirements;
- downward pricing pressure on the Company's products in international markets, due to competitive factors or otherwise;
- laws and business practices favouring local companies;
- political, social or economic unrest or instability;
- greater risk on credit terms, longer payment cycles and difficulties in enforcing agreements and collecting receivables through certain foreign legal systems;
- difficulties in enforcing or defending intellectual property rights; and
- the effect of disruptions caused by severe weather, natural disasters, outbreak of disease or other events that make travel to a particular region less attractive or more difficult.

The Company's international efforts may not produce desired levels of sales. Furthermore, its experience with selling products in its current international markets may not be relevant or may not necessarily translate into favourable results if the Company sells in other international markets. If and when the Company enters into new markets in the future, it may experience different competitive conditions, less familiarity with the Company's brands and/or different consumer tastes and discretionary spending patterns. As a result, it may be less successful than expected in expanding the Company's sales in current and targeted international markets. Sales into new international markets may take longer to ramp up and reach expected sales and profit levels, or may never do so, thereby affecting its overall growth and profitability. To build brand awareness in new markets, the Company may need to make greater investments in advertising and promotional activity than originally planned, which could negatively impact the profitability of its sales in those markets. These or one or more of the factors listed above may harm the Company's business, results of operations or financial condition. Any material decrease in the Company's international sales or profitability could also adversely impact the Company's business, results of operations or financial condition.

### **Uncertainty and Evolving Regulatory Authority Caused by Potential Changes to Regulatory Framework**

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FDA leadership has been in flux and will continue to be uncertain with upcoming US elections. Although PureKana believes that the resignation of Commissioner Gottlieb of the FDA will not have a significant longterm impact on the development of a regulatory regime permitting Cannabis-derived compounds in foods or dietary supplements, there can be no certainty that Commissioner Hahn, Commissioner Gottlieb's replacement, will continue on that same path, even though Commissioner Hahn has expressed openness to a regulatory path for CBD in dietary supplements and stated that it would be a "fool's game" to close the CBD products market entirely. If Commissioner Hahn, or any other FDA Commissioner, were to halt current initiatives of the FDA, such as the recently-announced public meeting process, this could delay the development of such a regulatory regime and have an adverse effect on the business of PureKana.

**NDI Objection by FDA**

There is substantial uncertainty and different interpretations among state and federal regulatory agencies, legislators, academics and businesses as to whether cannabinoids were present in the food supply and marketed prior to October 15, 1994, or whether such inclusion of cannabinoids is otherwise approved by the FDA as dietary ingredients. The uncertainties cannot be resolved without further federal legislation, regulation or a definitive judicial interpretation of existing legislation and rules. A determination that hemp products containing cannabinoids were not present in the food supply, marketed prior to October 15, 1994, are not otherwise permissible for use as a dietary ingredient or are adulterants would have a materially adverse effect upon PureKana and its business. PureKana could be required to submit a new dietary ingredient ("NDI") notification to the FDA with respect to hemp. If the FDA objects to PureKana's NDI notification, this would have a material adverse effect upon PureKana and its business.

**FDA Interpretation of Prior Drug Exclusion**

The FDA has taken the position that CBD cannot be added to food or marketed as a dietary supplement because it has been the subject of investigation as a new drug (such restrictions referred to as "Prior Drug Exclusion") prior to being marketed as a conventional food or dietary supplement. According to the FDA, the submission of the IND application for Epidiolex by Greenwich Biosciences, the U.S. subsidiary of London-based GW Pharmaceuticals, preceded the sales and marketing of CBD as a dietary supplement. FDA interprets the Prior Drug Exclusion applying as of the date in which FDA authorized the new drug for investigation. If the FDA were to enforce the Prior Drug Exclusion based on its interpretation of the legislation, this would materially and adversely impact PureKana's business and financial condition.

**FDA Enforcement through Warning Letters**

The FDA continues to enforce against violations of the FD&C Act by issuing warning letters to companies marketing and selling hemp derived CBD products as unapproved drugs. Notably, on November 25, 2019, the FDA issued warning letters to companies marketing and selling hemp derived CBD products deemed unapproved drugs. There have been numerous FDA warning letters issued in 2020 related to CBD products making COVID-19 treatment claims, similarly resulting in such products being deemed unapproved drugs. The FDA has also issued several consumer updates reaffirming its position that CBD cannot lawfully be added to a food or marketed as a dietary supplement due to existing provisions of the FD&C Act and the Prior Drug Exclusion, and outlines the data and potential safety issues it is considering as part of its ongoing evaluation of potential regulatory frameworks for CBD. Notably, the FDA states that it could not conclude based on available data that CBD is "generally recognized as safe" for use in human or animal food. While this is broad and may not be applicable in all instances, it nevertheless could materially and adversely impact PureKana's business and financial condition. Further, the FDA has recently stated that it will continue to police the market and enforce against CBD products, particularly those that violate the law in ways that raise a variety of public health concerns. The FDA's current prohibition on certain hemp-derived products and the

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unknowns and associated risks of potential future regulations governing hemp-derived CBD products create risk for PureKana's business.

**Regulatory Approval and Permits**

The Company may be required to obtain and maintain certain permits, licenses and approvals in the jurisdictions where its products are sold. There can be no assurance that the Company will be able to obtain or maintain any necessary licenses, permits or approvals. Any material delay or inability to receive these items is likely to delay and/or inhibit the Company's ability to conduct its business, and would have an adverse effect on its business, financial condition and results of operations.

**Environmental, Health and Safety Laws**

The Company is subject to environmental, health and safety laws and regulations in each jurisdiction in which the Company operates. The Company's costs of complying with current and future environmental and health and safety laws, liabilities arising from past or future actions, or more vigorous enforcement of environmental and employee health and safety laws, may have a material adverse effect on the Company's business, financial condition and results of operations.

**Anti-money Laundering Laws and Regulations**

PureKana is subject to a variety of laws and regulations in the United States that involve money laundering, financial recordkeeping and proceeds of crime, including the U.S. Currency and Foreign Transactions Reporting Act of 1970 (commonly known as the Bank Secrecy Act), as amended by Title III of the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (USA Patriot Act), and any related or similar rules, regulations or guidelines, issued, administered or enforced by governmental authorities in the United States. In February 2014, the Financial Crimes Enforcement Network ("FCEN") of the U.S. Department of the Treasury issued a memorandum providing instructions to banks seeking to provide services to marijuana related businesses (the "FCEN Memo"). The FCEN Memo states that in some circumstances, it may not be appropriate to prosecute banks that provide services to marijuana-related businesses for violations of federal money laundering laws. It refers to supplementary guidance that Deputy Attorney General Cole issued to federal prosecutors relating to the prosecution of money laundering offenses predicated on Cannabis-related violations of the CSA. It is unclear at this time whether the current administration will follow the guidelines of the FCEN Memo. Under U.S. federal law, banks or other financial institutions that provide a Cannabis-related business with a checking account, debit or credit card, small business loan, or any other service could be found guilty of money laundering, aiding and abetting, or conspiracy. If any of PureKana's investments, or any proceeds thereof, any distributions therefrom, or any profits or revenues accruing from such investments in the United States were found to be in violation of money laundering legislation or otherwise, such transactions may be viewed as proceeds of crime under one or more of the statutes noted above or any other applicable legislation. This could restrict or otherwise jeopardize the ability of PureKana to effect distributions.

**Banking**

Since the production and possession of Cannabis is currently illegal under U.S. federal law and PureKana relies on exemptions promulgated pursuant to the 2018 Farm Bill, it is possible that banks may refuse to open bank accounts for the deposit of funds from businesses involved with the Hemp industry. The inability to open bank accounts with certain institutions could materially and adversely affect the business of PureKana. On December 3, 2019, the Federal Reserve Board, Federal Deposit Insurance Corporation, FCEN, and Office of the Comptroller of the Currency in consultation with the Conference of State Bank Supervisors, issued a statement to provide clarity regarding the legal status of commercial growth and production of hemp and relevant requirements for banks under the Bank

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Secrecy Act. The statement emphasized that banks were no longer required to file suspicious activity reports for customers solely because they are engaged in the growth or cultivation of hemp in accordance with applicable laws and regulations.

**Debt**

From time to time, the Company may rely on debt financing for a portion of its business activities, including capital and operating expenditures. There are no assurances that the Company will be able to comply at all times with the covenants applicable under its debt arrangements; nor are there assurances that the Company will be able to secure new financing that may be necessary to finance its operations and capital growth program. Any failure of the Company to secure financing or refinancing, to obtain new financing or to comply with applicable covenants under its borrowings could have a material adverse effect on the Company's financial results. Further, any inability of the Company to obtain new financing may limit its ability to support future growth.

**Ability to Access Public and Private Capital and Banking Services**

The Company currently holds a bank account with a national U.S. institution. The Company also currently has a payment processing agreement in place providing for online/credit card payments in connection with its ecommerce sales. The Company has access to equity and debt financing from the prospectus-exempt (private placement) markets in Canada and the United States. The Company's executive team and the the Company Board also have relationships with sources of private capital which the Company could investigate. The Company has not attempted to access the public capital markets. The Company anticipates that funding sources may be available pursuant to private offerings of equity and/or debt and bank lending. Commercial banks, private equity firms and venture capital firms have approached the Cannabis industry cautiously to date. However, there have been an increasing number of meaningful investments from both the private and the public capital markets in companies and projects similar to the Company's business. Although there has been an increase in the amount of financing available to companies in the Cannabis industry over the last several years, there is neither a broad nor deep pool of institutional capital that is available to Cannabis industry participants. There can be no assurance that additional financing will be available to the Company when needed or on terms which are acceptable. The Company's inability to raise financing to fund capital expenditures or acquisitions could limit its growth and may have a material adverse effect upon future profitability.

**Liability for Actions of Employees, Contractors and Consultants**

The Company could be liable for fraudulent or illegal activity by its employees, contractors and consultants resulting in significant financial losses to claims against the Company. The Company is exposed to the risk that its employees, independent contractors and consultants may engage in fraudulent or other illegal activity. Misconduct by these parties could include intentional, reckless and/or negligent conduct or disclosure of unauthorized activities to the Company that violates: (i) government regulations; (ii) manufacturing standards; (iii) U.S. federal fraud and abuse laws and regulations; or (iv) laws that require the true, complete and accurate reporting of financial information or data. It is not always possible for the Company to identify and deter misconduct by its employees and other third parties, and the precautions taken by the Company to detect and prevent this activity may not be effective in controlling unknown or unmanaged risks or losses or in protecting the Company from governmental investigations or other actions or lawsuits stemming from a failure to be in compliance with such laws or regulations. If any such actions are instituted against the Company, and it is not successful in defending itself or asserting its rights, those actions could have a significant impact on its business, including the imposition of civil, criminal and administrative penalties, damages, monetary fines, contractual damages, reputational harm, diminished profits and future earnings, the curtailment of the Company's operations or asset seizures, any of which could have a material adverse effect on the Company's business, financial condition and results of operations.

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**Risks Related to SBBC brands' Business and Industry****Impacts of COVID-19 to SBBC brands' Business**

The impacts of the global emergence of the novel strain of coronavirus, identified as COVID-19, on the Company's business are currently unknown. The Company will monitor the situation and may take actions that alter its business operations as may be required by federal, state or local authorities or that the Company determines are in the best interests of its employees, customers, partners, suppliers, equity holders and stakeholders. Any such actions could impact or cause substantial interruption to the Company's business, which could have a material adverse effect on the Company's business and operations or financial results. In response to, or as a result of, the current COVID-19 pandemic, the Company may experience, among other things, voluntary or mandated temporary closures of the Company's facilities; temporary or long-term labor shortages; temporary or long-term adverse impacts on the Company's supply chain and distribution channels; the potential of increased network vulnerability and risk of data loss resulting from increased use of remote access and removal of data from the Company's facilities; difficulty in complying with covenants under its current or future debt agreements; required reallocation or adjustment of resources, which may impact the Company's business plans and product offerings. In addition, the direct or indirect impacts of COVID-19 may extend to disrupt the Company's suppliers, partners, manufacturers, farmers, customers and other stakeholders, which in turn could materially adversely affect the Company's business, results of operations or financial condition. Any change or disruption in operations could impact and have a material adverse effect on the Company's operations and/or results from operations.

In addition, voluntary or mandated efforts to slow the spread of COVID-19 could impact the Company's operations. To date, a number of governments worldwide have enacted measures to combat the spread of the virus, including in the U.S. These measures have included the implementation of travel restriction, self-isolation measures, physical distancing and in some instances, the suspension of non-essential business. If portions or all of the Company's, or its retail-partners', operations are disrupted or suspended as a result of these or other measures, it could have a material adverse impact on the Company's profitability, results of operations and financial condition.

Further, there are potentially significant economic and social impacts of the COVID-19 pandemic, including a surge in unemployment which may lead to a deterioration in consumer balance sheets, reduction in the availability of consumer credit, and have an impact on consumer behavior, as well as a reduction in retail purchases as a result of business suspension and physical distancing measures, any of which may have a material adverse impact on the Company's profitability, results of operations and financial condition.

The Company will continue to monitor the situation and work with its stakeholders (including customers, employees and suppliers) in order to assess further possible implications to its business, supply chain and customers, and, where practicable, take actions with a goal to mitigating adverse consequences and responsibly addressing this global pandemic.

**Product Viability**

If the products the Company sells are not perceived to have the effects intended by the end user, its business may suffer. Many of the Company's products contain innovative ingredients or combinations of ingredients. There is little long-term data with respect to efficacy, unknown side effects and/or interaction with individual human biochemistry. Moreover, there is little long-term data with respect to efficacy, unknown side effects and/or its interaction with individual animal biochemistry. As a result, the Company's products could have certain side effects if not taken as directed or if taken by an end user that has certain known or unknown medical conditions.

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**Products have Limited Shelf Life**

The Company holds goods in inventory and its products have a limited shelf life. Its inventory may reach its expiration date and not be sold. Although the Company manages its inventory, it may be required to write-down the value of any inventory that has reached its expiration date, which could have a material adverse effect on the Company's business, financial condition, and results of operations.

**Success of Quality Control Systems**

The quality and safety of the Company's products are critical to the success of its business and operations. As such, it is imperative that the Company's (and its service provider's) quality control systems operate effectively and successfully. Quality control systems can be negatively impacted by the design of the quality control systems, the quality training program, and adherence by employees to quality control guidelines. Although the Company strives to ensure that all of its service providers have implemented and adhere to high caliber quality control systems, any significant failure or deterioration of such quality control systems could have a material adverse effect on the Company's business and operating results.

**Product Recalls**

Products are sometimes subject to the recall or return of their products for a variety of reasons, including product defects, such as contamination, unintended harmful side effects or interactions with other substances, packaging safety and inadequate or inaccurate labeling statements. If any of the Company's products are recalled due to an alleged product defect or for any other reason, the Company could be required to incur the unexpected expense of the recall and any legal proceedings that might arise in connection with the recall. The Company may lose a significant amount of sales and may not be able to replace those sales at an acceptable margin or at all. In addition, a product recall may require significant management attention. Recall of products could lead to adverse publicity, decreased demand for the Company's products and could have significant reputational and brand damage. Although the Company has detailed procedures in place for testing its products, there can be no assurance that any quality, potency or contamination problems will be detected in time to avoid unforeseen product recalls, regulatory action or lawsuits. A recall for any of the foregoing reasons could lead to decreased demand for the Company's products and could have a material adverse effect on the results of operations and financial condition of the Company. Additionally, product recalls may lead to increased scrutiny of the Company's operations by regulatory agencies, requiring further management attention and potential legal fees and other expenses.

**Product Liability**

The Company's products will be produced for sale to end consumers, and therefore there is an inherent risk of exposure to product liability claims, regulatory action and litigation if the products are alleged to have caused loss or injury. In addition, the production and sale of the Company's products involves the risk of injury to end users due to tampering by unauthorized third parties or product contamination. Previously unknown adverse reactions resulting from human or animal consumption of the Company's products alone or in combination with other medications or substances could occur. The Company may be subject to various product liability claims, including, among others, that its products caused injury or illness, include inadequate instructions for use or include inadequate warnings concerning possible side effects or interactions with other substances. A product liability claim or regulatory action against the Company could result in increased costs, could adversely affect the Company's reputation, and could have a material adverse effect on its business and operational results.

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**Positive Test for THC or Banned Substances**

PureKana's products are made from Hemp derived from the Cannabis plant, which inherently contains THC at levels no more than 0.3% on a dry weight basis. As a result, certain of PureKana's products may contain trace THC levels below 0.3%. THC is considered a banned substance in many jurisdictions. Moreover, regulatory framework for legal amounts of consumed THC is evolving. PureKana cannot guarantee that consumers will or will not pass a drug test after consuming PureKana products. Depending on the individual and the particular drug test being used, it is possible that trace THC content may show up on various drug screenings. Whether or not ingestion of THC (at low levels or otherwise) is permitted in a particular jurisdiction, there may be adverse consequences to end users who test positive for trace amounts of THC attributed to use of PureKana's products. In addition, certain metabolic processes in the body may cause certain molecules to convert to other molecules which may negatively affect the results of drug tests. Positive drug tests may adversely affect the end user's reputation, ability to obtain or retain employment and participation in certain athletic or other activities. A claim or regulatory action against PureKana based on such positive drug test results could adversely affect PureKana's reputation and could have a material adverse effect on its business and operational results.

**Product Returns**

Product returns are a customary part of the Company's business. Products may be returned for various reasons, including expiration dates or lack of sufficient sales volume. Any increase in product returns could reduce the Company's results of operations.

**Reputational Risk and Consumer Perception**

The Company believes that the Hemp industry is highly dependent upon consumer perception regarding the safety, efficacy and quality of the Hemp produced. Consumer perception can be significantly influenced by scientific research or findings, regulatory proceedings, litigation, media attention and other publicity regarding the consumption of Hemp products. There can be no assurance that future scientific research, findings, regulatory proceedings, litigation, media attention or other research findings or publicity will be favorable to the Hemp market or any particular product, or consistent with currently held views. Future research reports, findings, regulatory proceedings, litigation, media attention or other publicity that are perceived as less favorable than, or that question, earlier research reports, findings or publicity could have a material adverse effect on the Hemp industry and demand for its products and services, which could affect the Company's business, financial condition and results of operations and cash flows. The Company's dependence upon consumer perception means that adverse scientific research reports, findings, regulatory proceedings, litigation, media attention or other publicity, whether or not accurate or with merit, could have a material adverse effect on the Company, its business, financial condition, results of operations and cash flows. Further, adverse publicity, reports or other media attention regarding the safety, efficacy and quality of Hemp in general, or the Company's products specifically, or associating the consumption of Cannabis with illness or other negative effects or events, could have a material adverse effect. Such adverse publicity reports or other media attention could arise even if the adverse effects associated with such products resulted from consumers' failure to consume such products legally, appropriately, or as directed.

In addition, parties outside of the Hemp industry with which the Company does business may perceive that they are exposed to reputational risk as a result of the Company's Hemp related business activities. For example, the Company could receive a notification from a financial institution advising it that they would no longer maintain banking relationships with those in the Hemp industry. The Company may, in the future, have difficulty establishing or maintaining bank accounts or other business relationships that it needs to operate its business. Failure to establish or maintain business relationships could have a material adverse effect on the Company.

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### **Natural Disasters, Unusually Adverse Weather, Pandemic Outbreaks, Boycotts and Geo-Political Events**

The occurrence of one or more natural disasters, such as hurricanes and earthquakes, unusually adverse weather, pandemic outbreaks, boycotts and geo-political events, such as civil unrest and acts of terrorism, or similar disruptions could materially adversely affect the Company's business, results of operations or financial condition. These events could result in physical damage to the Company's properties, increases in fuel or other energy prices, temporary or permanent closure of the Company's facilities, labour shortages, temporary or long-term disruption in the supply of raw materials and other inputs, temporary disruption in transport to and from markets, disruption in the Company's distribution network or disruption to the Company's information systems, any of which could have a material adverse effect on the Company's business, results of operations or financial results.

### **Climate Change and Weather-Related Risks**

Climate change could result in increasing frequency and severity of weather-related events, resource shortages, changes in rainfall and storm patterns and intensities, water shortages and changing temperatures, any of which can damage or destroy crops, disrupting the Company's operations by impacting the availability and costs of materials and input products needed for its products.

In addition, the availability and prices of products we source may be affected by, among other things, the introduction of regulatory changes in response to concerns about the potential impact of climate change and unusual weather patterns.

### **Transportation Risk**

In order for customers of the Company to receive their product, the Company relies on third party transportation services. This can cause logistical problems with, and delays in, end users obtaining their orders which the Company cannot control. Any delay by third party transportation services may adversely affect the Company's financial performance. Moreover, transportation to and from the Company's facilities is critical. A breach of security during transport could have material adverse effects on the Company's business, financials and prospects. Any such breach could impact the Company's operations and financial performance.

### **Domestic Supply Risk**

The regulation of third-party suppliers or distributors may have a significant impact upon the Company's business. Any enforcement activity or any additional uncertainties which may arise in the future could cause substantial interruption or cessation of the Company's business, including adverse impacts to the Company's supply chain and distribution channels, and other civil and/or criminal penalties at the federal level.

### **Reliance on Third Party Suppliers, Service Providers, Manufacturers and Distributors**

The Company's suppliers, service providers, contract manufacturers and distributors may elect, at any time, to breach or otherwise cease to participate in supply, service or distribution agreements, or other relationships, on which the Company's operations rely. Loss of its suppliers, service providers, contract manufacturers or distributors would have a material adverse effect on the Company's business and operational results. The Company currently relies on third-party contract manufacturers to manufacture the Company products. Disruption of operations of its third-party contract manufacturers could adversely affect inventory supplies and the Company's ability to meet product delivery deadlines.

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**Third Party Risks**

The Company is party to business relationships, transactions and contracts with various third parties, pursuant to which such third parties have performance, supply, payment and other obligations to the Company. If any of these third parties were to become subject to business interruption, bankruptcy, receivership or similar proceedings, the Company's rights and benefits in relation to its business relationships, contracts and transactions with such third parties could be terminated, modified in a manner adverse to the Company, or otherwise impaired. The Company cannot make any assurances that it would be able to arrange for alternate or replacement business relationships, transactions or contracts on terms as favorable as existing business relationships, transactions or contracts if at all. Any inability on the Company's part to do so could have a material adverse effect on its business and results of operations.

**Industry Competition**

The markets for businesses in the Hemp CBD and Hemp oil industries are competitive and evolving. In particular, the Company faces strong competition from both existing and emerging companies that offer similar products. Some of its current and potential competitors may have longer operating histories, greater financial, marketing and other resources and larger customer bases than the Company.

Given the rapid changes affecting the global, national, and regional economies generally and the Hemp CBD industry, in particular, the Company may not be able to create and maintain a competitive advantage in the marketplace. The Company's success will depend on its ability to keep pace with any changes in such markets, especially in light of legal and regulatory changes. Its success will depend on the Company's ability to respond to, among other things, changes in the economy, market conditions, and competitive pressures. Any failure by the Company to anticipate or respond adequately to such changes could have a material adverse effect on its financial condition, operating results, liquidity, cash flow and operational performance.

**Intra-Industry Competition**

The number of competitors in the Company's market segment is expected to increase, both nationally and internationally, which could negatively impact the Company's market share and demand for products.

The introduction of a recreational model for marijuana production and distribution in various jurisdictions may cause producers in those jurisdictions to expand beyond the medical marijuana market and compete with the Company's products. The impact of this potential development may be negative for the Company and could result in increased levels of competition in its existing market and/or the entry of new competitors in the overall cannabis market in which the Company operates.

There is potential risk that the Company will face intense competition from other companies, some of which can be expected to have longer operating histories and more financial resources and manufacturing and marketing experience than the Company. Increased competition by larger and better financed competitors could materially and adversely affect the business, financial condition and results of operations of the Company.

The Company also faces competition from producers who may not comply with applicable regulations. As a result, such producers may have lower operating costs, make impermissible claims and utilize other competitive advantages based on circumvention of regulatory requirements. To remain competitive, the Company will require continued significant investment in marketing, sales and customer support. The Company may not have sufficient resources to maintain marketing, sales and customer support efforts on a competitive basis which could materially and adversely affect the business, financial condition and results of operations of the Company.

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As well, the legal landscape for the Company's products is changing internationally. More countries have passed laws that allow for the production and distribution of Cannabis in some form or another. Increased international competition might lower the demand for the Company's products on a global scale.

**Other Conflicts of Interest**

Certain of the officers and managers of the Company may also be directors, managers, officers, consultants or stakeholders of other companies or enterprises, some of which may be in similar sectors, and conflicts of interest may arise between their duties to the Company and their duties to or interests in such other companies or enterprises. Certain of such conflicts may be required to be disclosed in accordance with, and subject to, such procedures and remedies as applicable under applicable corporate and securities laws, however, such procedures and remedies may not fully protect the Company.

**Changing Consumer Preferences and Customer Retention**

As a result of changing consumer preferences, many innovative products attain financial success for a limited period of time. Even if the Company's products find retail success, there can be no assurance that any of its products will continue to see extended financial success. The Company's success will be significantly dependent upon its ability to introduce new product lines. Even if it is successful in introducing new products or relying on its current products, a failure to gain consumer acceptance or to update products with compelling content could cause a decline in its products' popularity that could reduce revenues and harm the Company's business, operating results and financial condition. Failure to introduce new features and product lines and to achieve and sustain market acceptance could result in the Company being unable to meet consumer preferences and generate revenue which would have a material adverse effect on its profitability and financial results from operations.

The Company's success depends on its ability to attract and retain customers. There are many factors which could impact the Company's ability to attract and retain customers, including but not limited to the Company's ability to continually produce desirable and effective product, the successful implementation of the Company's customer acquisition plan and the continued growth in the aggregate number of people selecting Hemp CBD products. The Company's failure to acquire and retain customers could have a material adverse effect on the Company's business, operating results and financial position.

**The Company's Relationships with Retailers may Deteriorate**

In addition to sales through the Company's own e-commerce platforms, the Company also relies on retailers to display, present and sell its products to consumers in their brick and mortar stores and through their online e-commerce sites. The Company's retailers stock and display its products. The Company's relationships with these retailers are important for maintaining and building consumer trust in its brands and for executing the advertising and educational programs the Company continues to deploy. The Company's failure to maintain these relationships with its retailers or difficulties experienced by these retailers could harm the Company's business.

The Company does not receive long-term purchase commitments from its retailers, and confirmed orders received from retail partners may be difficult to enforce. Furthermore, there can be no assurance that the Company will be able, in the future, to continue to sell its products to its retail customers on favourable trading terms or at all. The Company may be obligated to stop shipments to its retail customers or such customers may refuse shipments from the Company in the course of negotiating the resolution of trading issues with such customers. Factors that could affect the Company's ability to maintain or expand its sales to these retailers include: (i) failure to accurately identify the needs of the Company's customers; (ii) lack of customer acceptance of new products or product expansions; (iii) unwillingness of the Company's retailers to attribute value to the Company's existing and new products relative to competing products; (iv) failure to obtain shelf space from retailers; and (v) new, well-received product introductions

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by competitors. The Company's sales depend, in part, on retailers effectively displaying its products, including providing attractive space in their stores, including online e-commerce platforms, and, in certain channels, having knowledgeable employees that can explain the Company's products and their attributes. If the Company loses any of its key retailers, or if any key retailer reduces their purchases of the Company's existing or new products, reduces their number of stores or operations, promotes products of competitors over the Company, or suffers financial difficulty or insolvency, the Company may experience reduced sales of its products, resulting in lower revenue and gross profit margin, which would harm the Company's profitability and financial condition.

**Maintaining and Promoting the Company's Brand**

Management believes that maintaining and promoting the Company's brand is critical to expanding its customer base. Maintaining and promoting the Company's brand will depend largely on its ability to continue to provide quality, reliable and innovative products, which it may not do successfully. The Company may introduce new products or services that its customers do not like, which may negatively affect its brand and reputation. Maintaining and enhancing the Company's brand may require it to make substantial investments, and these investments may not achieve the desired goals. If the Company fails to successfully promote and maintain its brand or if it incurs excessive expenses in this effort, its business and financial results from operations could be materially adversely affected.

**Inability to Sustain Pricing Models**

Significant price fluctuations or shortages in the cost of materials and input products may increase the Company's cost of goods sold and cause its results of operations and financial condition to suffer. If the Company is unable to secure materials and input products at a reasonable price, it may have to alter or discontinue selling some of its products or attempt to pass along the cost to its customers, any of which could adversely affect its results of operations and financial condition. Additionally, any significant interruption in, or increasing costs of, labour, freight and energy could increase the Company's and its suppliers' cost of goods and have a material impact on the Company's financial condition and results from operations. If the Company's suppliers are affected by increases in their costs of labour, freight and energy, they may attempt to pass these cost increases on to the Company. If the Company pays such increases, it may not be able to offset them through increases in its pricing, which could adversely affect its results of operations and financial condition.

**Reliance on Key Inputs**

The Company's business is dependent on a number of key inputs and their related costs, including raw materials, products and supplies. Any significant interruption or negative change in the availability or economics of the supply chain for key inputs could materially impact the business, financial condition and operating results of the Company. Any inability to secure required supplies and services or to do so on appropriate terms could have a materially adverse impact on the business, financial condition and operating results of the Company.

The ability of the Company to compete and grow will be dependent on having access, at a reasonable cost and in a timely manner, to skilled labour, materials, input products, and components. No assurances can be given that the Company will be successful in maintaining the required supply of such items.

Any inability to establish such supply inputs, or significant interruption or negative change in the availability or economics of the supply chain for key inputs, could materially impact the financial results and operations of the Company.

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**Effectiveness and Efficiency of Advertising and Promotional Expenditures; Search Engine Algorithms**

The Company's future growth and profitability will depend on the effectiveness and efficiency of advertising and promotional expenditures, including its ability to: (i) create greater awareness of its products; (ii) determine the appropriate creative message and media mix for future advertising expenditures; and (iii) effectively manage advertising and promotional costs in order to maintain acceptable operating margins. There can be no assurance that advertising and promotional expenditures will result in revenues in the future or will generate awareness of the Company's products. In addition, no assurance can be given that the Company will be able to manage its advertising and promotional expenditures on a cost-effective basis.

In addition, periodic changes to search engine algorithms, which retrieve data from search indices and deliver ranked search results, produce changes in search engine results pages. Any changes to these algorithms and therefore search engine results pages could reduce visibility of, and traffic on, the Company's e-commerce website and negatively impact the Company's financial position and results of operations.

**Successfully Management and Growth of E-commerce Business**

Management and growth of the Company's e-commerce sales are essential to the Company's growth. The usability of and client experience provided by the Company's e-commerce platform is critical to the success and growth of its e-commerce sales. Any extended software disruption of the Company's e-commerce platform or the failure on the part of the Company to provide an attractive, effective, reliable, user-friendly e-commerce platform that offers a wide assortment of merchandise with rapid delivery options and that continually meets the changing expectations of online customers could place the Company at a competitive disadvantage, result in the loss of revenue or harm the Company's reputation with customers and could have a material adverse effect on business and results of operations. The Company also depends on third-party service providers for its e-commerce platform and any service disruption on their part could affect customer ability to access the Company's website resulting in loss of revenue or harm to reputation.

The success of the Company's e-commerce business is also dependent on the Company's ability to successfully manage the costs, difficulties and competitive pressures associated with shipping, including inventory management and distribution, and compliance with governing statutes, laws, regulations and regulatory policies in the jurisdictions to which products are shipped, including laws governing the operating and marketing of e-commerce websites, as well as the collection, storage and use of information on consumers interacting with these websites. If the Company is unable to expand or update its e-commerce site commensurately with competitors, manage shipping and successfully respond to the risks inherent to e-commerce, the Company's financial position and results of operations may be negatively impacted.

Furthermore, if the Company is unable to successfully capitalize on digital marketing channels to drive client acquisition and retention, including search engine optimization, email marketing, improved product descriptions, data driven category naming, and the leveraging of social media, the Company's financial position and results of operations may be negatively impacted.

**Inability to Implement Growth Strategy**

The Company's future success depends, in part, on its ability to implement its growth strategy, including (i) product innovations within existing categories and growth into adjacent categories and continued growth of existing products in existing categories; (ii) further penetration into new markets and geographies; and (iii) in support of its profitability targets, improvements in the Company's operating income, gross profit and Adjusted EBITDA margins. the Company's ability to implement this growth strategy depends, among other things, on its ability to:

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- develop new products and product line extensions that appeal to consumers and will be supported by retailers and distributors;
- maintain and expand brand loyalty and brand recognition by effectively implementing its marketing strategy and advertising initiatives;
- maintain and improve its competitive position with existing and newly acquired brands, if any, in the channels in which it competes;
- identify and successfully enter and market its products in new geographic markets and market segments and categories;
- enter into successful arrangements with new retailers of its products;
- maintain and, to the extent necessary, improve the Company's high standards for product quality, safety and integrity; and
- maintain sources for the required supply of quality raw ingredients and input products to meet growing demand.

The Company may not be able to successfully implement its growth strategy and reach its revenue and profitability improvement targets.

### **Difficulty to Forecast**

The Company relies largely on its own market research to forecast industry trends and statistics as detailed forecasts are, with certain exceptions, not generally available from other sources. A failure in the anticipated demand for the Company's products to materialize as a result of competition, technological change, change in the regulatory or legal landscape or other factors could have a material adverse effect on the Company's business, financial condition and results of operations.

### **Key Officers and Employees**

The Company's success and future will depend, to a significant degree, on the continued efforts of its managers, officers and key employees, including certain technical individuals and sales and marketing personnel, the retention of which cannot be guaranteed. The loss of key personnel could materially adversely affect the Company's business. The loss of any such personnel could harm or delay the plans of the Company's business either while management time is directed to finding suitable replacements (who, in any event, may not be available), or, if not, covering such vacancy until suitable replacements can be found. In either case, this may have a material adverse effect on the future of the Company's business. Competition for such personnel can be intense, and the Company cannot provide assurance that it will be able to attract or retain highly qualified technical, sales, marketing and management personnel in the future. From time to time, share-based compensation may comprise a significant component of the Company's compensation for key personnel, and if the price of the shares declines, it may be difficult to recruit and retain such individuals. In addition, COVID-19 poses a risk to all of the Company's activities, including the potential that a member of management may become negatively impacted by the virus and the Company's ability to continue to rely on its key personnel throughout the pandemic. The Company will diligently monitor developments relating to COVID-19 and its impact on the Company's personnel, and make operational adjustments as necessary. Any of the foregoing risks or actions could disrupt the Company's operations and have a material adverse effect on the Company's results from operations and financial condition.

### **Obtaining Insurance**

Due to the Company's involvement in the hemp industry, it may have a difficult time obtaining the various insurances that are desired to operate its business, which may expose the Company to additional risk and financial liability. Insurance that is otherwise readily available, such as general liability, may be more difficult to find, and more expensive, because of the regulatory regime applicable to the industry. There are no guarantees that the Company will be able to find such insurance coverage in the future, or that the cost will be affordable. If the Company is unable

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to obtain insurance coverage on acceptable terms, it may prevent the Company from entering into certain business sectors, may inhibit growth, and may expose the Company to additional risk and financial liabilities.

**Additional Financings**

If SBBC is not able to sustain profitability or if it requires additional capital to fund growth or other initiatives, it may seek additional equity or debt financing. There can be no assurances that SBBC will be able to obtain additional financial resources on favorable commercial terms or at all. Failure to obtain such financial resources could affect SBBC's plan for growth or result in SBBC being unable to satisfy its obligations as they become due, either of which could have a material adverse effect on the business, results of operations and the financial condition of SBBC.

**Management of Growth**

The Company may be subject to growth-related risks, including capacity constraints and pressure on its internal systems and controls. The ability of the Company to manage growth effectively will require it to continue to implement and improve its operational and financial systems and to expand, train and manage its employee base. The inability of the Company to deal with this growth may have a material adverse effect on the Company's business, financial condition, results of operations and prospects. In addition, there are specific risks inherent in growth of the Company's business-to-business and direct-to-consumer sales, including, among others, increased competition and risks related to the use of information systems.

**Risks Related to Acquisitions and Partnerships**

SBBC may acquire, partner or otherwise transact with other companies in the future and there are risks inherent in any such activities. Specifically, there could be unknown or undisclosed risks or liabilities of such companies for which PureKana is not sufficiently indemnified. Any such unknown or undisclosed risks or liabilities could materially and adversely affect SBBC's financial performance and results of operations. SBBC could encounter additional transaction and integration related costs or experience an impact to its operations or results of operation as a result of the failure to realize all of the anticipated benefits from such acquisitions or partnerships, or an inability to successfully integrate an acquisition as anticipated. All of these factors could cause dilution to SBBC 's earnings per share or decrease or delay the anticipated accretive effect of the acquisition or partnership and cause a decrease in the market price of SBBC's securities, or have a material adverse effect on SBBC's operations or results from operations. SBBC may not be able to successfully integrate and combine the operations, personnel and technology infrastructure of any such acquired company with its existing operations. As a result of integration efforts, SBBC may experience interruptions in its business activities, deterioration in its employee and customer relationships, increased costs of integration and harm to its reputation, all of which could have a material adverse effect on SBBC's business, financial condition and results of operations. SBBC may experience difficulties in combining corporate cultures, maintaining employee morale and retaining key employees. The integration of any such acquired companies may also impose substantial demands on management of SBBC. There is no assurance that these acquisitions will be successfully integrated in a timely manner or without additional expenses incurred.

In respect of potential future acquisitions or partnerships, there can be no assurance that SBBC will be able to identify acquisition or partnership opportunities that meet its strategic objectives, or to the extent such opportunities are identified, that it will be able to negotiate acceptable terms.

**Breach of Confidentiality**

While discussing potential business relationships or other transactions with third parties, SBBC may disclose confidential information relating to the business, operations or affairs of SBBC. Although confidentiality agreements are to be signed by third parties prior to the disclosure of any confidential information, a breach of such

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confidentiality agreement could put SBBC at competitive risk and may cause significant damage to its business. The harm to SBBC's business from a breach of confidentiality cannot presently be quantified but may be material and may not be compensable in damages. There can be no assurance that, in the event of a breach of confidentiality, SBBC will be able to obtain equitable remedies, such as injunctive relief from a court of competent jurisdiction in a timely manner, if at all, in order to prevent or mitigate any damage to its business that such a breach of confidentiality may cause.

**Inability to Protect Intellectual Property**

SBBC's success is dependent upon its intangible property and technology. SBBC relies upon copyrights, patents, trade secrets, unpatented proprietary know-how and continuing innovation to protect the intangible property, technology and information that is considered important to the development of the business. SBBC relies on various methods to protect its proprietary rights, including confidentiality agreements with consultants, service providers and management that contain terms and conditions prohibiting unauthorized use and disclosure of confidential information. However, despite efforts to protect intangible property rights, unauthorized parties may attempt to copy or replicate intangible property, technology or processes. There can be no assurances that the steps taken by SBBC to protect its intangible property, technology and information will be adequate to prevent misappropriation or independent third-party development of SBBC's intangible property, technology or processes. It is likely that other companies can duplicate a production process similar to SBBC's. To the extent that any of the above would occur, revenue could be negatively affected, and in the future, SBBC may have to litigate to enforce its intangible property rights, which could result in substantial costs and divert management's attention and other resources.

SBBC's ability to successfully implement its business plan depends in part on its ability to obtain, maintain and build brand recognition using its trademarks, service marks, trade dress, domain names and other intellectual property rights, including SBBC's names and logos. If SBBC's efforts to protect its intellectual property are unsuccessful or inadequate, or if any third party misappropriates or infringes on its intellectual property, the value of its brands may be harmed, which could have a material adverse effect on SBBC's business and might prevent its brands from achieving or maintaining market acceptance.

SBBC may be unable to obtain registrations for its intellectual property rights for various reasons, including refusal by regulatory authorities to register trademarks or other intellectual property protections, prior registrations of which it is not aware, or it may encounter claims from prior users of similar intellectual property in areas where it operates or intends to conduct operations. This could harm its image, brand or competitive position and cause SBBC to incur significant penalties and costs.

**Intellectual Property Claims**

Companies in the retail and wholesale consumer packaged goods industries frequently own trademarks and trade secrets and often enter into litigation based on allegations of infringement or other violations of intangible property rights. SBBC may be subject to intangible property rights claims in the future and its products may not be able to withstand any third-party claims or rights against their use. Any intangible property claims, with or without merit, could be time consuming, expensive to litigate or settle and could divert management resources and attention. An adverse determination also could prevent SBBC from offering its products to others and may require that SBBC procure substitute products or services.

With respect to any intangible property rights claim, SBBC may have to pay damages or stop using intangible property found to be in violation of a third party's rights. SBBC may have to seek a license for the intangible property, which may not be available on reasonable terms and may significantly increase operating expenses. The technology also may not be available for license at all. As a result, SBBC may also be required to pursue alternative options, which could require significant effort and expense. If SBBC cannot license or obtain an alternative for the infringing

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aspects of its business, it may be forced to limit product offerings and may be unable to compete effectively. Any of these results could harm SBBC's brand and prevent it from generating sufficient revenue or achieving profitability.

**Litigation**

SBBC may from time to time become party to litigation in the ordinary course of business which could adversely affect its business. Should any litigation in which SBBC is, or becomes, involved be determined against SBBC, such a decision could adversely affect SBBC's ability to continue operating and could use significant resources. Even if SBBC is involved in litigation and wins, such litigation could redirect significant SBBC resources. Litigation may also create a negative perception of SBBC's brands.

**Trade Secrets may be Difficult to Protect**

SBBC's success depends upon the skills, knowledge and experience of its scientific and technical personnel, consultants and advisors, as well as contractors. Because SBBC operates in a highly competitive industry, it relies in part on trade secrets to protect its proprietary products and processes. However, trade secrets are difficult to protect. Where SBBC considers it necessary, SBBC enters into confidentiality or non-disclosure agreements with its corporate partners, employees, consultants, outside scientific collaborators, developers and other advisors. These agreements generally require that the receiving party keep confidential, and not disclose to third parties, confidential information developed by the receiving party or made known to the receiving party by SBBC during the course of the receiving party's relationship with SBBC. These agreements also generally provide that inventions conceived by the receiving party in the course of rendering services to SBBC will be its exclusive property, and SBBC enters into assignment agreements to perfect its rights.

These confidentiality, inventions and assignment agreements, where in place, may be breached and may not effectively assign intellectual property rights to SBBC. SBBC's trade secrets also could be independently discovered by competitors, in which case SBBC would not be able to prevent the use of such trade secrets by its competitors. The enforcement of a claim alleging that a party illegally obtained and was using SBBC's trade secrets could be difficult, expensive and time consuming and the outcome could be unpredictable. Failure to obtain or maintain effective trade secret protection could adversely affect SBBC's competitive position.

**Use of Customer Information and Other Personal and Confidential Information**

SBBC collects, processes, maintains and uses data, including sensitive information on individuals, available to SBBC through online activities and other customer interactions with its business. SBBC's current and future marketing programs may depend on its ability to collect, maintain and use this information, and its ability to do so is subject to evolving international, U.S. and Canadian laws and enforcement trends. SBBC strives to comply with all applicable laws and other legal obligations relating to privacy, data protection and customer protection, including those relating to the use of data for marketing purposes. It is possible, however, that these requirements may be interpreted and applied in a manner that is inconsistent from one jurisdiction to another, conflict with other rules, conflict with SBBC's practices or fail to be observed by its employees or business partners. If so, SBBC may suffer damage to its reputation and be subject to proceedings or actions against it by governmental entities or others. Any such proceeding or action could hurt SBBC's reputation, force it to spend significant amounts to defend its practices, distract its management or otherwise have an adverse effect on its business.

Certain of SBBC's marketing practices rely upon e-mail, social media and other means of digital communication to communicate with consumers on its behalf. SBBC may face risk if its use of e-mail, social media or other means of digital communication is found to violate applicable laws. SBBC posts its privacy policy and practices concerning the use and disclosure of user data on its websites. Any failure by SBBC to comply with its posted privacy policy or other privacy-related laws and regulations could result in proceedings which could potentially harm its business. In

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addition, as data privacy and marketing laws change, SBBC may incur additional costs to ensure it remains in compliance. If applicable data privacy and marketing laws become more restrictive at the international, federal, provincial or state levels, SBBC's compliance costs may increase, its ability to effectively engage customers via personalized marketing may decrease, its investment in its e-commerce platform may not be fully realized, its opportunities for growth may be curtailed by its compliance burden and its potential reputational harm or liability for security breaches may increase.

**Information Technology Systems and Data Security Breaches**

SBBC's operations depend, in part, on how well it and its third party service providers protect networks, equipment, information technology ("IT") systems and software against damage from a number of threats, including, but not limited to, cable cuts, natural disasters, intentional damage and destruction, fire, power loss, hacking, phishing, computer viruses, vandalism and theft. SBBC's operations also depend on the timely maintenance, upgrade and replacement of networks, equipment, IT systems and software, as well as pre-emptive expenses to mitigate the risks of failures. Any of these and other events could result in information system failures, delays and/or increase in capital expenses. The failure of information systems or a component of information systems could, depending on the nature of any such failure, adversely impact SBBC's reputation and results of operations.

SBBC or its third-party service providers collect, process, maintain and use sensitive personal information relating to its customers and employees, including customer financial data (e.g. credit card information) and their personally identifiable information, and rely on third parties for the operation of its ecommerce site and for the various social media tools and websites it uses as part of its marketing strategy. Any perceived, attempted or actual unauthorized disclosure of customer financial data (e.g. credit card information) or personally identifiable information regarding SBBC's employees, customers or website visitors could harm its reputation and credibility, reduce its e-commerce sales, impair its ability to attract website visitors, reduce its ability to attract and retain customers and could result in litigation against SBBC or the imposition of significant fines or penalties.

Recently, data security breaches suffered by well-known companies and institutions have attracted a substantial amount of media attention, prompting new foreign, federal, provincial and state laws and legislative proposals addressing data privacy and security. As a result, SBBC may become subject to more extensive requirements to protect the customer information that it processes in connection with the purchase of its products, resulting in increased compliance costs.

SBBC's online activities, including its e-commerce websites, also may be subject to denial of service or other forms of cyber-attacks. While SBBC has taken measures to protect against those types of attacks, those measures may not adequately protect its online activities from such attacks. If a denial of service attack or other cyber event were to affect its e-commerce sites or other information technology systems, its business could be disrupted, it may lose sales or valuable data, and its reputation may be adversely affected. SBBC's risk and exposure to these matters cannot be fully mitigated because of, among other things, the evolving nature of these threats. As a result, cyber security and the continued development and enhancement of controls, processes and practices designed to protect systems, computers, software, data and networks from attack, damage or unauthorized access is a priority. As cyber threats continue to evolve, SBBC may be required to expend additional resources to continue to modify or enhance protective measures or to investigate and remediate any security vulnerabilities.

**Global Economic Uncertainty**

Demand for SBBC's products and services are influenced by general economic and consumer trends beyond SBBC's control. There can be no assurance that SBBC's business and corresponding financial performance will not be adversely affected by general economic or consumer trends. In particular, global economic conditions remain

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constrained, and if such conditions continue, recur or worsen, this may have a material adverse effect on SBBC's business, financial condition and results of operations.

Furthermore, such economic conditions have produced downward pressure on the availability of credit for financial institutions and corporations. If current levels of market disruption and volatility continue, SBBC might experience reductions in business activity, increased funding costs and funding pressures, as applicable, a decrease in asset values, write-downs or impairment charges and lower profitability.

In addition, the outbreak of COVID-19 has resulted in governments worldwide enacting measures to combat the spread of the virus, including in the U.S. These measures, which include the implementation of travel restrictions, self-isolation measures, physical distancing and in some instances, the suspension of nonessential business, have caused material disruption to businesses globally, resulting in an economic slowdown. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of the response measures. It is impossible to forecast the duration and full scope of the economic impact of COVID-19 and other consequential changes it will have on SBBC's business, operations and prospects, both in the short term and in the long term. Future crises may be precipitated by any number of causes, including natural disasters, public health crises, geopolitical instability, or sovereign defaults. These factors may impact SBBC's operations and the ability of SBBC to obtain equity or debt financing in the future and, if obtained, on terms favorable to SBBC. Increased levels of volatility and market turmoil can adversely impact SBBC's operations.

### **Emerging Industry**

The industry in which PureKana operates is still new, and as a result, PureKana has limited access to industry benchmarks in relation to PureKana's business. Industry-specific data points such as operating ratios, research and development projects, debt structures, compliance and other financial and operational related data is limited and accordingly, management will be required to make decisions in the absence of such data points.

### **Risks Relating to the Company's Securities**

#### **United States Tax Classification of the Company**

Although the Company is and will continue to be a Canadian corporation, the Company is expected to be treated as a United States corporation for United States federal income tax purposes under section 7874 of the Code, and is expected to be subject to United States federal income tax on its worldwide income. However, for Canadian tax purposes, the Company is expected, regardless of any application of section 7874 of the Code to be treated as being resident of Canada under the Income Tax Act (Canada). As a result, the Company will be subject to taxation both in Canada and the United States which could have a material adverse effect on the business, financial condition or results of operations of the Company.

It is unlikely that the Company will pay any dividends in the foreseeable future on the Company Shares. However, dividends received by shareholders who are residents of Canada for purpose of the Income Tax Act (Canada) will be subject to U.S. withholding tax. Any such dividends may not qualify for a reduced rate of withholding tax under the Canada-United States Tax Treaty. In addition, a foreign tax credit or a deduction in respect of foreign taxes may not be available.

Dividends received by U.S. shareholders will not be subject to U.S. withholding tax but will be subject to Canadian withholding tax. Dividends paid by the Company will be characterized as U.S. source income for purposes of the foreign tax credit rules under the Code. Accordingly, U.S. shareholders generally will not be able to claim a credit for any Canadian tax withheld unless, depending on the circumstances, they have an excess foreign tax credit limitation due to other foreign source income that is subject to a low or zero rate of foreign tax.

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Dividends received by shareholders that are neither Canadian nor U.S. shareholders will be subject to U.S. withholding tax and will also be subject to Canadian withholding tax. These dividends may not qualify for a reduced rate of U.S. withholding tax under any income tax treaty otherwise applicable to a shareholder of the Company, subject to examination of the relevant treaty. These dividends may however qualify for a reduced rate of Canadian withholding tax under any income tax treaty otherwise applicable to a shareholder of the Company, subject to examination of the relevant treaty.

Because the Company Shares will be treated as shares of a U.S. domestic corporation, the U.S. gift, estate and generation-skipping transfer tax rules generally apply to a non-U.S. shareholder of Resulting Issuer Shares.

**The Company May Issue Additional Equity Securities**

Following completion of the Transaction, the Company may issue equity securities to finance its activities, including in order to finance acquisitions. If the Company were to issue additional equity securities, the ownership interest of existing shareholders may be diluted and some or all of the Company's financial measures on a per share basis could be reduced. Moreover, as the Company's intention to issue additional equity securities becomes publicly known, the Company's share price may be materially adversely affected.

**There Has Been No Prior Public Market for the Company Shares**

Prior to the Transaction, there has been no active public market for the Company Shares. An active trading market may not develop following completion of the Transaction or, if developed, may not be sustained. The lack of an active market may impair an investor's ability to sell its shares at the time he or she wishes to sell them or at a price that he or she considers reasonable. The lack of an active market may also reduce the fair market value of the Company Shares. An inactive market may also impair an investor's ability to raise capital by selling its Resulting Issuer Shares and may impair the Company's ability to acquire other companies by using the Company Shares as consideration.

**The Value Assigned to SBBC May Be Incorrect**

The valuation placed on SBBC for the purposes of the Transaction has been determined by negotiation among SBBC, AF1 and Heavenly. Among the factors included in determining valuation were the prospects for SBBC's business, the industry in which it competes and the prospects of developing earnings in the future. There can be no assurance that the number of AF1 Shares will not, in the fullness of time, prove to be excessive. If the market determines that the number of AF1 Shares is excessive, the market price of the Company Shares will be adversely affected.

**Potential for Price Volatility**

If the Transaction is completed, the market price of the Company Shares could be volatile and could be subject to further significant fluctuations due to changes in sentiment in the market regarding operations or business prospects, among other factors.

Among the factors that could affect the Company Share price are:

actual or anticipated fluctuations in the Company's quarterly financial and operating results that vary from the expectations of management or of securities analysts and investors;

- failure to meet the expectations of the investment community and changes in the investment community;
- recommendations or estimates of future operating results;

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*(Formerly PureK Holdings Corp.)*

Management's Discussion and Analysis

For the nine months ended September 30, 2021

(Expressed in United States Dollars unless otherwise specified)

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- announcements of strategic developments, acquisitions, dispositions, financings, product developments and other material events by the Company or competitors;
- regulatory and legislative developments;
- litigation;
- general market conditions;
- other domestic and international macroeconomic factors unrelated to the Company's performance;
- additions or departures of key personnel;
- sales or perceived sales of additional Resulting Issuer Shares;
- operating and share price performance of other companies that investors deem comparable to the Company or from a lack of market comparable companies; and
- news reports relating to trends, concerns, technological or competitive developments, regulatory changes and other related issues in the Company's industry or target markets.